

2012-13

FIRST  
DRAFT  
ANNUAL  
REPORT

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## CONTENTS

CONTENTS .....	1-6
CHAPTER 1 – MAYOR’S FOREWORD AND EXECUTIVE SUMMARY .....	7
COMPONENT A: MAYOR’S FOREWORD .....	7
COMPONENT B: EXECUTIVE SUMMARY .....	8-11
1.1.    MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW .....	12-13
1.3.    SERVICE DELIVERY OVERVIEW .....	13-14
1.4..... ORGANISATIONAL DEVELOPMENT OVERVIEW .....	15
1.6.    AUDITOR GENERAL REPORT .....	15
1.7.    STATUTORY ANNUAL REPORT PROCESS .....	15
CHAPTER 2 – GOVERNANCE .....	16
COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE .....	17-18
2.1    POLITICAL GOVERNANCE .....	18-20
2.2    ADMINISTRATIVE GOVERNANCE .....	18-19
COMPONENT B: INTERGOVERNMENTAL RELATIONS .....	19
2.3    INTERGOVERNMENTAL RELATIONS .....	20
COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION .....	20
2.4    PUBLIC MEETINGS .....	22
2.5    IDP PARTICIPATION AND ALIGNMENT .....	24-26
COMPONENT D: CORPORATE GOVERNANCE .....	26
2.6    RISK MANAGEMENT .....	26
2.7    ANTI-CORRUPTION AND FRAUD .....	27-28
2.8    SUPPLY CHAIN MANAGEMENT .....	28

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2.9	BY-LAWS .....	28
2.10	WEBSITES .....	29
2.11	PUBLIC SATISFACTION ON MUNICIPAL SERVICES .....	30
CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I) .....		31
COMPONENT A: BASIC SERVICES.....		31
3.1.	WATER PROVISION ..... <b>Error! Bookmark not defined.</b>	
3.2	WASTE WATER (SANITATION) PROVISION .....	31
3.3	ELECTRICITY .....	32
3.4	WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING) .....	33
3.5	HOUSING .....	33-34
3.6	FREE BASIC SERVICES AND INDIGENT SUPPORT .....	34
COMPONENT B: ROAD TRANSPORT .....		35
3.7	ROADS.....	35
3.8	TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION) .....	36
COMPONENT C: PLANNING AND DEVELOPMENT .....		37
3.10	PLANNING.....	37-38
3.11	LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES) .....	38-40
COMPONENT D: COMMUNITY & SOCIAL SERVICES .....		40-41
3.52	LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC).....	40-41
3.55	CEMETORIES AND CREMATORIIUMS.....	41-42
3.56	CHILD CARE; AGED CARE; SOCIAL PROGRAMMES.....	42-43
COMPONENT F: HEALTH.....		43
3.61	AMBULANCE SERVICES .....	43
3.64	HEALTH INSPECTION; FOOD AND ABBATOIR LICENSING AND INSPECTION; ETC.....	44

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COMPONENT G: SECURITY AND SAFETY .....	44
3.65    POLICE.....	44-45
3.66    FIRE .....	45
3.67    OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER).....	45-47
COMPONENT H: SPORT AND RECREATION .....	47
3.68    SPORT AND RECREATION.....	47-49
COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES .....	50
3.69    EXECUTIVE AND COUNCIL.....	50-52
3.70    FINANCIAL SERVICES.....	52
3.71    HUMAN RESOURCE SERVICES.....	52-54
3.72    INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES .....	54-56
3.73    PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES .....	56-57
COMPONENT J: MISCELLANEOUS.....	57
CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE .....	58
(PERFORMANCE REPORT PART II) .....	58
COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL.....	58
4.1    EMPLOYEE TOTALS, TURNOVER AND VACANCIES .....	58-59
COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE .....	59-60
4.2    POLICIES.....	60-61
4.3    INJURIES, SICKNESS AND SUSPENSIONS .....	61-62
4.4    PERFORMANCE REWARDS.....	63
COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE .....	63
4.5    SKILLS DEVELOPMENT AND TRAINING .....	63-65
COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE .....	65-66



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4.6	EMPLOYEE EXPENDITURE .....	66-67
CHAPTER 5 – FINANCIAL PERFORMANCE .....		68
COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE .....		69-70
5.1	STATEMENTS OF FINANCIAL PERFORMANCE .....	70
5.2	GRANTS .....	70-72
5.3	ASSET MANAGEMENT .....	72-73
5.4	FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS .....	73-74
COMPONENT B: SPENDING AGAINST CAPITAL BUDGET .....		74
5.5	CAPITAL EXPENDITURE .....	74
5.6	SOURCES OF FINANCE .....	74-75-
5.7	CAPITAL SPENDING ON 5 LARGEST PROJECTS .....	75-76
5.8	BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW .....	76-77
COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS .....		77
5.9	CASH FLOW .....	77-78
5.10	BORROWING AND INVESTMENTS .....	78-80
5.11	PUBLIC PRIVATE PARTNERSHIPS .....	80
COMPONENT D: OTHER FINANCIAL MATTERS .....		81
5.12	SUPPLY CHAIN MANAGEMENT .....	81
5.13	GRAP COMPLIANCE .....	81
CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS .....		82
COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS 2012/13 .....		82-83
6.1	AUDITOR GENERAL REPORTS .....	83
COMPONENT B: AUDITOR-GENERAL OPINION .....		83
6.2	AUDITOR GENERAL REPORT .....	83Error! Bookmark not defined.
GLOSSARY .....		84-87
APPENDICES.....		88
APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE .....		88

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APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES .....	88
APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE.....	88-89
APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY .....	89-90
APPENDIX E – WARD REPORTING.....	91-94
APPENDIX F – WARD INFORMATION.....	95
APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2008/09.....	96
APPENDIX H – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS .....	96
APPENDIX I – MUNICIPAL ENTITY/ SERVICE PROVIDER PERFORMANCE SCHEDULE .....	96
APPENDIX J – DISCLOSURES OF FINANCIAL INTERESTS .....	97
APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE .....	97
APPENDIX K(i): REVENUE COLLECTION PERFORMANCE BY VOTE .....	97
APPENDIX K(ii): REVENUE COLLECTION PERFORMANCE BY SOURCE .....	98
APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG.....	99
APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES .....	100
APPENDIX M(i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME .....	100-103
APPENDIX M(ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME .....	103
APPENDIX N – CAPITAL PROGRAMME BY PROJECT 2008/09 .....	103-104
APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD 2008/09.....	104-105
APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS .....	105
APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION .....	105
APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY .....	105-106
APPENDIX S – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA S71 .....	106
VOLUME II: ANNUAL FINANCIAL STATEMENTS .....	106



# Chapter 1

## CHAPTER 1: MAYOR`S FOREWORD AND EXECUTIVE SUMMARY

### COMPONENTA: MAYOR`S FOREWORD

#### MAYOR'S FOREWORD

The Annual report represents an opportunity for the Municipality to look back in terms of what it has been able to achieve over the preceding year and the lessons learned going to the following year. Once again as Aganang Local Municipality we are called to take stock and account on what we have done during the financial year 2011/12 in term of service delivery mandate.

We are coming a long way as the Municipality in providing services to our Communities. All these we were able to do side by side with our Communities. Our Communities are the Municipality because we exist to serve them.

In line with the five key priorities of the current term government we were able to craft the 2011/12 IDP as a vehicle to achieving the priorities of government. As a Municipality we were able to achieve the following;

- Construction of Sebora Crèche located in Sebora village Ward 13
- Construction of Maribana hall,
- Tarring of road from D3394 to Goedgevonden Clinic,
- Installation of two Apollo lights at Setumong,
- Upgrading of Tibane Sports facility,
- Provision of free basic electricity to 10669 households
- Construction of walkway shade in the municipality

All of the above we have managed to do in partnership with our Communities and Community stakeholders, public entities, sector departments and our business Community.

We were able to successfully host Ward Committees conference as a way of empowering Ward Committees with information and knowledge pertaining to their work.

Although we have experienced challenges in terms of timeous implementation of capital projects we remain convinced that we will overcome these challenges.

We call on our entire stakeholders to join us in taking stock of what we have done during the financial 2012/13 and further provide us with the necessary feedback that will make move us forward with determination.

Mmogo re tla kgona.

Her Worship Mayor Cllr Maria Mokobodi

Aganang Local Municipality

T 1.0.1

## COMPONENT B: EXECUTIVE SUMMARY

### 1.1. MUNICIPAL MANAGER'S OVERVIEW

#### MUNICIPAL MANAGER'S OVERVIEW

Aganang Local Municipality, as a catalyst for change continues on its tracks to better the lives of the communities residing within its juristic areas. This is done through infrastructure provision which amongst others relates to electrification of villages, upgrading of municipal roads from gravel to tar, construction of pre-schools, water provisioning, support to SMME's and LED projects, traffic services and environmental management. For the financial year 2012/13 the Council of the municipality successfully adopted the integrated development plan which detailed the intention of the Council in addressing the needs of the communities. Major priorities in the areas of electrification of extensions, tarring of roads, construction of pre-schools, upgrading of Tibane stadium, construction of bridges and other host of infrastructure and none infrastructure projects were identified. Noting the Council intention, a tool in the form of an SDBIP was developed in order to ensure mechanism on how to roll out the plan and track progress thereof. For accountability purposes Senior Managers signed the performance agreements towards the implementation of the SDBIP.

During 2012/13 we able to both realize our set targets and also fail to achieve some of the targets These are presented in terms of the six Key Performance Areas namely,

- Institutional Transformation and Organisational Development
- Basic Services and Infrastructure Development
- Local Economic Development
- Financial Viability and Management
- Good Governance and Public Participation
- Spatial Planning and Environment

#### 1.1.1. Institutional Development and Organisational Development

##### Achievements

Development and submission of the Employment Equity plan, development and review of Work place skills plan, Installation of network points at the Traffic Testing Station, upgrading of the server room and procurement of server equipment, consistent rental of office machines, procurement of protective clothing's for general workers, procurement of 5 municipal vehicles, payments of bursary funds to 190 learners on mayoral bursary, prompt recording of leaves on the payday system and the development of the PAIA manual

##### Under achievements/Challenges

The vacancy rate at Senior Management level of the institution has negatively affected the proper functioning of the institution. Filling of the position for the Municipal Manager, Chief Financial Officer and Senior Manager, EDP could not be completed as envisaged although all processes unfolded. None completion of performance agreements by Senior Management and



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the cascading of performance management system to lower level officials, Inability to fill new and replacement positions, Cascading of the performance agreements to lower lying levels of employees besides the Senior Managers could not be implemented as envisaged due to lack of internal capacity

#### **1.1.2. Basic and Infrastructure Services**

##### **Achievements**

During the year 2012/13 the Municipality has been able to conclude construction of Seboria Crèche located in Seboria village Ward 13 Other capital projects implemented includes construction of Maribana hall, tarring of road from D3394 to Goedgevonden Clinic, installation of two Apollo lights at Setumong, upgrading of Tibane Sports facility, provision of free basic electricity to 10669 households and construction of walkway shade in the municipality

##### **Under achievements/Challenges**

The Municipality could not complete the following Infrastructure projects and these have been rolled over to 2013/14.

- Tarring 3km road from Mohlonong to Diana clinic phase two
- Construction of Rankhuwe and Pinkie-Sebotse crèches
- Drilling and equipping of borehole at Seema hall
- Construction of disability ramp
- Electrification of Kloestam village

#### **1.1.3. Local Economic Development**

##### **Achievements**

The Municipality has successfully appointed Walk in 25 to administer the operationalization of wholesale warehouse. Through LED intervention, Community Works Programme and Expanded Public Works Programme, 1416 temporary jobs were created.

##### **Under achievement s/Challenges**

The following projects could not be completed and were rolled over.

- Masa a sele project
- Maatla a basadi project
- Feasibility study for Matlou Matlala
- Production of LED journals
- Review of LED strategy

#### **1.3.4. Financial Viability and Management**

##### **Achievements**

Annual financial statements were compiled internally and submitted on time. Supplementary valuation roll was completed. Establishment of the bid committees as required by SCM policy was achieved. Stock counts were conducted as planned and also the development of the audit action plan.

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## **Under achievements/Challenges**

The Municipality targeted unqualified Audit opinion but received a disclaimer. Under spending regarding budget spending where only 69% was spend. Late appointment of service providers Targeted revenue streams could not be realised

### **1.4.5. Good governance and Public participation**

#### **Achievements**

As the Municipality we continue to utilize varying avenues to ensure community participation. During the year 2012/13 four Mayoral Izimbizo were coordinated and held; community consultative programmes both on the IDP/Budget and the annual report were initiated and held. Ward Committees were established in all the 19 wards and are paid a monthly stipend of R1000, 00. The Municipality successfully hosted the Annual Ward Committee Conference Coordination of Council and Exco meetings took place without challenges

#### **Under achievements/Challenges**

The Municipality has targeted to develop IDP/Budget booklets and the annual report booklets for the financial year 2011/12 of which they are currently with the service provider. Owing to limitation on budget village name boards and bill boards could not be realised First and second quarter newsletters could not be developed owing to budgetary constraints Electronic security which involves the camera system could not be corrected except for new installation in the Traffic Testing Station.

### **1.5.6. Spatial Rationale & Environment**

#### **Achievements**

Requests for processing of Land Use applications were done far exceedingly past the annual target. Meetings with Traditional Authorities in the municipality regarding Land Use Management System were successfully conducted

#### **Underachievement**

- Township development still remained a target far from within reach with the issue of land release still being a subject of discussion.
- Development of a land fill site could not be realized as the funds to construct the landfill could not be secured for the financial year.

As a way of addressing some of the challenges experienced during the financial 2012/13 some of the following corrective measures will be implemented.

- Continuous negotiations with Moletjie Traditional Authority with regard to township development.
- Cascading of the performance management system will take effect during the financial year 2013/14 since both the PMS framework and policy have been adopted and a process plan in relation to implementation of PMS has been developed.
- Recruitment process for the position of the Senior EDP Manager was done but could not bear positively and as such the post was recommended for re-advertisement.

- 
- Request for roll over of incomplete projects was done with Council approval.
  - Development of schedules of Council and Council Committees meetings

**Mmogo re tla kgona.**

**Municipal Manager –Ramakuntwane Selepe**

## 1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

### INTRODUCTION TO BACKGROUND DATA

Since the inception of Aganang Local Municipality more efforts were put towards provision of basic services to our Communities. The lives of our Communities have improved for the better.

T 1.2.1

Population Details									
									Population `000
Age	2009/10			2010/11			2011/12		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
0-4	8818	8683	17501	8818	8683	17501	8818	8683	17501
5-9	11229	9615	20844	11229	9615	20844	11229	9615	20844
10-19	22446	19434	41880	22446	19434	41880	22446	19434	41880
20-29	7294	10305	17599	7294	10305	17599	7294	10305	17599
30-39	4932	7181	12113	4932	7181	12113	4932	7181	12113
40-49	3257	6573	9830	3257	6573	9830	3257	6573	9830
50-59	3257	5247	8504	3257	5247	8504	3257	5247	8504
60-69	2415	5176	7591	2415	5176	7591	2415	5176	7591
70+	2564	7028	9592	2564	7028	9592	2564	7028	9592
Source: Statistics SA 2007									T1.2.2

Socio Economic Status						
Year	Housing Backlog as proportion of current demand	Unemployment rate	Proportion of households with no income	Proportion of population in low-skilled employment	HIV/AIDS prevalence	Illiterate people older than 14 years
2009/10	1827	12711	66804	N/A	843	11988
2010/11	2763	12711	66804	N/A	877	11988
2011/12	1931	12711	66804	N/A	912	11988
						T1.2.4

Overview of neighborhoods within `Name of Municipality`		
Settlements Type	Households	Population
<b>Towns</b>		
N/A		
Sub-Total		
<b>Townships</b>		
N/A		
Sub-total		
<b>Rural Settlements</b>		
N/A		

Sub-total		
Informal Settlements		
N/A		
Sub-total		
Total		
		T1.2.6

COMMENT ON BACKGROUND DATA:

The Municipality is mainly rural with 99% of the municipal land under the jurisdiction of tribal authorities. The Municipality has no proclaimed township and made of rural settlements with little or no economic base.

T1.2.8

## 1.1. SERVICE DELIVERY OVERVIEW

### SERVICE DELIVERY INTRODUCTION

In line with the five key priorities of the current government the municipality has been able to achieve the following service delivery objectives during the year under review: Provided clean water to all 105 villages, Installation of an high mast light in Setumong, constructed three Pre-schools in Mashamaite, Rampuru and Masehlong, provided sanitation to 274 households, tarred road D3356 (phase 1 of Mohlonong to Diana clinic), provide indigent households with free basic electricity, water and alternative energy.

T1.3.3

## 1.2. FINANCIAL HEALTH OVERVIEW

### FINANCIAL OVERVIEW

The Municipality relies heavily on Government Grants and subsidies for financial sustainability. The allocation received is insufficient to provide for operational expenditure and basic services. During the financial year 2011/12, the municipality received a Disclaimer audit opinion which is undesirable. As a result, management resolved to prepare half yearly Financial Statements in order to assess our progress in addressing audit findings and also to prepare for Annual Financial Statements.

T1.4.1

Financial Overview – 2011/12

R`000

Details	Original Budget	Adjustment Budget	Actual
Income	7,740,800.00	6,780,000.00	17,865,828.00
Grants	94,585,000.00	94,734,000.00	81,685,597.00
Taxes, Levies & Tariffs			
Other			
Sub Total	102,325,800.00	101,514,000.00	99,551,425.00
Less Expenditure	102,325,800.00	101,514,000.00	78,554,907.00
Net Total	0	0	20,996,518.00
The municipality had a surplus of R1, 962, 575.00 due to less spending mostly on infrastructure and capital assets.			
Operating Ratios			
Detail		%	
Employee Cost		45.97%	
Repairs & Maintenance		0.64%	
Finance Charges & Depreciation		9.1%	
T1.4.3			

COMMENT ON OPERATING RATIOS:

The Ratios above indicate that Employee cost was 45.97% of the total spending and Repairs and maintenance was 0.64%. The municipality relies mostly on grants of which 37% is conditional, and out of total budget only 63% is operational though revenue streams were identified they haven't been implemented due to the issue of land, as a result, our own revenue is not sufficient to cover larger percentage of operational budget.

T1.4.3.

Total Capital Expenditure 2009/10 – 2011/12			
R`000			
Detail	2009/10	2010/11	2011/12
Original budget	34,598,000.00	40,052,012.62	37,527,987.01
Adjustment budget	36,844,877.00	35,594,981.16	37,551,635.06
Actual	7,832,343.00	15,600,194.46	20,708,598.00
T1.4.4			

COMMENT ON CAPITAL EXPENDITURE:

The table above indicates that there is an increase in Capital Expenditure even though it reflects annual variances as compared to Capital budget for each financial year. These variances are due to the fact that Consultants for infrastructure projects are appointed during the third or fourth quarter of the year.

T 1.4.5.1

### 1.3. ORGANISATIONAL DEVELOPMENT OVERVIEW

#### ORGANISATIONAL DEVELOPMENT PERFORMANCE

The Municipality provides training and development for staff, councillors as well as other unemployed people. All training needs were developed and facilitated in terms of the approved workplace skills plan. The trainings conducted were part of the municipality's organisational development function to develop and improve the general skills levels in the whole organisation.

T1.5.1

### 1.4. AUDITOR GENERAL REPORT

#### AUDITOR GENERAL REPORT 12/13

The Municipality obtained a disclaimer audit opinion, based on the following items: Accumulated Surplus, PPE, VAT, Trade and Other receivables, Provisions, Revenue, Expenditure, Irregular, Fruitless and Wasteful, Contingent liability, Cash flow, Commitments, Related Parties, Accounting policies and Comparative figures. The municipality regrets the undesirable audit opinion obtained however it is on course to meet the 2014 clean audit deadline.

T 1.6.1

#### COMMENT ON THE ANNUAL REPORT PROCESS:

Annually the Municipality adopts a process plan for the compilation of the Annual report for the preceding year. The 2010/11 annual report compilation has followed the same process. this process is guided by the legal provisions as contained in both the Municipal Systems Act no 32 of 2000 and Municipal Finance Management Act no 56 of 2003.

The Annual report, as alluded to in the mayor' foreword, provides an opportunity to look back, draw lessons and chart a way forward. It forms the basis of planning going forward.

T1.7.1.1

## CHAPTER 2 – GOVERNANCE

### INTRODUCTION TO GOVERNANCE

The political and administrative governance is comprised of the political component headed by the mayor and the administrative component headed by the Municipality. These are further outlined below.

T2.0.1

### COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

#### INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

The Municipal Council, which is the supreme body and the highest decision making body comprised of 37 Councillors. The Speaker is the chairperson of the Council. Executive Committee members are 06 in number and the committee is headed by the Mayor. The committee members serve as chairperson of portfolio committees which are the portfolio committee on Budget & Treasury, Technical Services, Corporate Services, Community Services, Special Focus and Economic Development and Planning. The municipality has 19 Wards with 19 Ward Councillors and 190 Ward Committees.

There are various council committees, Ethics Committee, Geographic names committee and Municipal Public Accounts Committee each with its own chairperson.

The administration is headed by the municipal manager who has 05 section 56 managers reporting to him/her. That is the Snr Managers for, Technical Services, Corporate Services, Economic Development and Planning and the Chief Finance Officer.

Aganang Local Municipality political structure comprises of Council, Executive Committee, and portfolio committees. The Municipality has further established Oversight committee, ethics and names committee in terms of Section 79 of Municipal Systems Act no 32 of 2000.

In order to improve on financial matters an audit committee has been established assist the Municipality in this regard.

T2.1.0

## 2.1 POLITICAL GOVERNANCE

### INTRODUCTION TO POLITICAL GOVERNANCE

T2.1.1

#### POLITICAL STRUCTURE

**MAYOR**  
(Cllr Molahlwa Mokobodi)



**SPEAKER**  
(Cllr Noko Ntsewa)

**CHIEF WHIP**  
(Cllr Malesela Teffo)

**MAYORAL COMMITTEE/ EXECUTIVE COMMITTEE**

Cllr Lisbeth Mothata- Corporate Services  
Cllr Melidah Mashamaite later replaced by Cllr Kwena Mahoai -  
Special Focus  
Cllr Albert Moloto -Technical Services  
Cllr Mary Dikgale- Economic Development and Planning  
Cllr Phuti Cholo later replaced by Cllr Stephen Phaka -Community  
Services  
Cllr Tebogo Lekoloane- Budget & Treasury

The changes were a result of realignment of Executive Committee  
after the withdrawal of Cllr Phuti Cholo by his Political party

T2.1.1

**COUNCILLORS**

The municipality consists of 37 Councillors. There are 19 Ward Councillors who are responsible for the running of the Wards. The PR Councillors are giving support to the Ward Councillors and they are a pool of the PMT and EXCO.

The municipality consists of 37 Councillors. There are 19 Ward Councillors who are responsible for the running of the Wards. The PR Councillors are giving support to the Ward Councillors and they are a pool of the PMT and EXCO.

T2.1.

Item	Description
<b>Total number of Councillors</b>	<b>37</b>
<b>Number of Male</b>	<b>19</b>
<b>Number of female Councillors</b>	<b>18</b>
<b>Number of Full time Councillors</b>	<b>03</b>
<b>Number of Executive Committee</b>	<b>07</b>

<b>Number of ANC councillors</b>	<b>32</b>
<b>Number of Cope Councillors</b>	<b>02</b>
<b>Number of DA Councillors</b>	<b>01</b>
<b>Number of ACDP Councillors</b>	<b>01</b>
<b>Number of UDM Councillors</b>	<b>01</b>

#### POLITICAL DECISION-TAKING

The political component is comprised as follows

**Council** It is the highest decision making body of the Municipality. Comprised of all 37 Councillors and 04 Traditional Leaders who attend as Ex-officio members.

**Executive Committee:** comprised of 06 portfolio chairpersons and Mayor who is the Chairperson of the Committee

**Portfolio Committees:** these are department specific. The following portfolios were constituted

Technical services

Community services

Economic Development and Planning

Budget & Treasury

Special Focus

Corporate Services

T2.1.3

## 2.2 ADMINISTRATIVE GOVERNANCE

#### INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

Aganang Administration has been composed in terms of Municipal systems Act no 32 of 2000. It headed by the municipality with four Snr Manager heading different departments. These are Technical services, Budget and treasury, corporate services and economic development and planning. The staff compliment is currently as follows:

Total number of staff: 109

Number female: 45

Number male; 64

Number disabled: 0

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Number youth: 72

T2.2.1

#### **TOP ADMINISTRATIVE STRUCTURE**

##### **MUNICIPAL MANAGER**

Mr Ramakuntwane Selepe

##### **SENIOR MANAGER: TECHNICAL SERVICES**

Ms Makgabo Komape

##### **SENIOR MANAGER: CORPORATE SERVICES**

Mr Manape Thamaga

##### **SENIOR MANAGER: ECONOMIC DEVELOPMENT PLANNING**

Mr Absen Laka (Acting)

##### **SENIOR MANAGER: CHIEF FINANCIAL OFFICER**

Mr Tshepho Mokgobu( Acting )

T2.2.2

### **COMPONENT B: INTERGOVERNMENTAL RELATIONS**

#### INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

The enactment of intergovernmental relations Act of no 13 of 2005 has ushered in the era of cooperative governance in South Africa. It is on the basis of this that Aganang local Municipality participate and or is represented in some of these forums be it national provincial, district or local. The information below outlines some of the forum that exists.

T 2.3.0

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## **2.3 INTERGOVERNMENTAL RELATIONS**

### **NATIONAL INTERGOVERNMENTAL STRUCTURES**

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**National SALGA Membership assembly**

**National Municipal Managers' Forum**

T2.3.1

#### PROVINCIAL INTERGOVERNMENTAL STRUCTURE

**Aganang local Municipality participates in the following provincial intergovernmental structures**

**Premier IGF**

**Provincial Municipal Managers' forum**

**Provincial Development and planning forum**

**Provincial Monitoring and Evaluation forum**

T2.3.2

#### RELATIONSHIPS WITH MUNICIPAL ENTITIES

**Aganang Local Municipality does not have any established Municipal entity.**

T2.3.3

#### DISTRICT INTERGOVERNMENTAL STRUCTURES

**The following district intergovernmental forums exist;**

**District Mayors' forum**

**District Municipal Managers' Forum**

**District CFO's forum**

**District IDP Representative Forum etc**

T2.3.4

### COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

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 OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION
 

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**OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION**

Aganang Local Municipality has been constituted in terms of Municipal Structures Act no 118 of 1998. It is constituted as follows in order to discharge its governance responsibility.

Item	Description	Meetings intervals	2011/12 meetings(target)	2011/12 meetings(actual)
<b>Council</b>	Attended by all Councillors, Snr Managers and Traditional leaders. it is chaired by the Speaker	<b>Council sits quarterly</b>	<b>04</b>	<b>A total of 13 meetings held (04 ordinary and 09 special meetings).</b>
<b>Executive Committee</b>	Comprised of all 07 members and Snr Managers. It is chaired by the Mayor	<b>Sits monthly</b>	<b>11</b>	<b>16 (A total of 16 meetings held (11 ordinary and 05 special meetings).</b>
<b>Portfolio Committees</b>	Seven portfolio committees have been established; namely EDP,B&T, Technical services, Corporate services, Community services and Special focus	<b>Sits monthly</b>	<b>66</b>	<b>59 portfolio committee meetings held (07 were not held during December 2011)</b>
<b>Oversight committee</b>	Meeting attended by members of the Municipal Public Accounts Committee	<b>Sits monthly</b>	<b>08</b>	<b>A total of 07 meetings held with only one postponed.</b>
<b>Management</b>	Comprised of all Snr Managers and Managers. It is chaired by the Municipal Manager	<b>Sits monthly</b>	<b>07</b>	<b>11(07 ordinary and 04 special)</b>
<b>Extended Management</b>	Comprised of all Snr Managers, Managers and Snr Officials. It is chaired by the Municipal Manager	<b>sits quarterly</b>	<b>04</b>	<b>04</b>
<b>Departmental meetings</b>	Comprised of Snr Manager and Snr Officers within the	<b>Sits monthly</b>	<b>55</b>	<b>55</b>

	<b>Department</b>			
<b>Extended Departmental Meeting</b>	<b>Comprised of Snr Manager, Managers and all Officers within the Department</b>	<b>Sits quarterly</b>	<b>04</b>	<b>04</b>
T 2.4.0				

## 2.4 PUBLIC MEETINGS

The Municipality is obliged through amongst others Chapter 04 of Municipal System Act no 32 of 2000 to involve Communities and Community stakeholders in the affairs of the Municipality. Municipalities are stakeholder driven in nature and character. It is against this backdrop that the Municipality has developed a system of Community participation and Communication in order to realize its public accountability responsibility. The Municipality has established critical units in order to fulfil this task namely Council Support, Public Participation, IDP and Communication Units. The following are public participation and communication avenues that are utilized:

COMMUNICATION, PARTICIPATION AND FORUMS			
Structure	Role/s	Engagement interval	
Open Council	<b>Approves IDP &amp; Budget process plan, IDP &amp; Budget, SDBIP</b>  <b>Monitor IDP Progress</b>  <b>Ensure involvement of stakeholders in IDP/Budget processes</b>  <b>Passes by-laws and policies</b>	Quarterly meetings	Council
Ward Committee meetings	<b>Represents the interests of their Wards in the IDP/Budget processes</b>  <b>Submit Community needs</b>	Bi-monthly. a total of 72 Ward committees were held during 2011/12 financial year.	
IDP Representative	<b>Platform of stakeholders for provision of inputs to</b>	Twice a year during 2 <sup>nd</sup>	

Forum	IDP/Budget processes	quarter and 4 <sup>th</sup> quarter
Ward based IDP/Budget consultations	Communicate their needs and priorities through Ward Committees, Ward Councillors and through village, Ward based meeting and Izimbizo.	Annually through Izimbizo and Ward meetings
Municipal Newsletter and Website	Platform for provision of information to the public	Newsletter is issued quarterly and website is updated monthly
Mayoral Izimbizo	Gives an opportunity to the public to give feedback and inputs to Municipal service delivery programmes	Held once a year during 2 <sup>nd</sup> quarter
Municipal suggestion box	Community members can post suggestions and complaints through this facility	All the time during office hours
Ward Offices	Seven Ward Offices have been established to provide support to Wards and access to Communities to Municipal services	All the time during office hours

T2.4.1

### 2.1.3 COUNCILLORS

After the 18 May 2011 Municipal Elections, the Council of Aganang Municipality was reconstituted. The table below provides details about the composition of Council in terms of party representation and gender etc.

Item	Description
Total number of Councillors	37
Number of Male	19
Number of female Councillors	18
Number of Full time Councillors	03
Number of Executive Committee	07
Number of ANC councillors	32
Number of Cope Councillors	02

<b>Number of DA Councillors</b>	<b>01</b>
<b>Number of ACDP Councillors</b>	<b>01</b>
<b>Number of UDM Councillors</b>	<b>01</b>

#### WARD COMMITTEES

The Municipality has established 19 ward committees in all wards. This consists of 10 ward committees per ward which makes a total of 190 ward committee members throughout the municipality. This committee facilitates and promote public participation, Ward conferences and training of Ward Committees.

T2.4.2

#### COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD:

The Municipality is obliged through amongst others Chapter 04 of Municipal System Act no 32 of 2000 to involve Communities and Community stakeholders in the affairs of the Municipality. Municipalities are stakeholder driven in nature and character. It is against this backdrop that the Municipality has development a system of Community participation and Communication in order to realize its public accountability responsibility. The Municipality has established critical units in order to fulfil this task namely Council Support, Public Participation, IDP and Communication Units. The following are public participation and communication avenues that are utilized.

T2.4.3.1

## 2.5 IDP PARTICIPATION AND ALIGNMENT

<b>Structure</b>	<b>Role/s</b>	<b>Engagement interval</b>
<b>Council</b>	<b>Approves IDP &amp; Budget process plan, IDP &amp; Budget, SDBIP</b>  <b>Monitor IDP Progress</b>  <b>Ensure involvement of stakeholders in IDP/Budget processes</b>	<b>Quarterly Council meetings and Council strategic planning</b>
<b>Ward Councilors &amp; Ward Committees</b>	<b>Represents the interests of their Wards in the IDP/Budget processes</b>	<b>Annually</b>



	<b>Submit Community needs</b>	
<b>Traditional Leaders</b>	<b>Represents the interests of their Communities</b>	<b>Quarterly</b>
<b>Executive Committee</b>	<b>Responsible for overall Management and coordination of the IDP/Budget processes</b>  <b>Chair the Representative Forum</b>	<b>Monthly and Executive Committee Strategic planning</b>
<b>IDP/Budget Steering Committee</b>	<b>Steers the IDP/Budget review processes</b>  <b>Considers inputs into the IDP/Budget</b>	<b>Monthly</b>
<b>IDP/Budget Clusters/Departments</b>	<b>Provide cluster or departmental expertise in the IDP/Budget processes.</b>  <b>Provide technical support to IDP/Budget processes</b>	<b>Monthly and Departmental strategic planning</b>
<b>IDP Representative Forum</b>	<b>Platform of stakeholders for provision of inputs to IDP/Budget processes</b>	<b>Twice a year during 2<sup>nd</sup> quarter and 4<sup>th</sup> quarter</b>
<b>Communities and Community Stakeholders</b>	<b>Communicate their needs and priorities through Ward Committees, Ward Councilors and through village, Ward based meeting and Izimbizos.</b>	<b>Annually through Izimbizo and Ward meetings</b>

The Municipal IDP is a five year strategic plan and it outlines strategic objectives, strategies and annual targets. These are communicated to Community and Community stakeholders through processes as outlined by the table above. Service Delivery and Budget Implementation plan is developed annually to set quarterly targets and as a tool for implementation and monitoring of the IDP.

<b>IDP Participation and Alignment Criteria*</b>	<b>Yes/No</b>
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Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes

## COMPONENT D: CORPORATE GOVERNANCE

### OVERVIEW OF CORPORATE GOVERNANCE

The Municipality has been duly constituted in terms Municipal structures Act no 117 of 1998. It is comprised of both political component and administrative component. There are Municipal policies and procedure that guides and informs the operation of the Municipality.

As a public institution the municipality subscribes to the principles of bathopele in its operation.

A number of governance and administrative structures have been put in place. These enables the Municipality to be able discharge its public service accordingly.

T2.6.0

### 2.6 RISK MANAGEMENT

#### RISK MANAGEMENT

MFMA S62 (i) (c) requires a municipality to have and maintain an effective, efficient and transparent system of risk management.

Enterprise Risk Management is a process, affected by the Board, Executive Management and personnel, applied in strategy setting and across the operations of the enterprise, designed to identify potential events

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that may affect the entity, and manage risk to be within its risk appetite, to provide reasonable assurance regarding the achievement of entity objectives

The objectives of the Risk and Security Management Unit are to assist the municipality to:

- Provide a level of assurance that current significant risks are effectively managed;
- Improve business performance by assisting and improving decision making and planning;
- Promote a more innovative, less risk averse culture in which the taking of calculated risks in pursuit of opportunities to benefit the organization is encouraged; and
- Provide a sound basis for integrated risk management and internal control as components of good corporate governance.

Below are the municipality's top five Strategic risks.

Grant dependency/ financial viability

Availability and reliability of information.

Business interruptions

Poor performance by contractors/3rd parties

Clarity of roles between administration and political office bearers

T2.6.1

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## 2.7 ANTI-CORRUPTION AND FRAUD

### FRAUD AND ANTI-CORRUPTION STRATEGY

The following units are established to deal with allegations of fraud and corruption in the municipality,

The Risk and Security Management Unit,

Development of detailed risk register that forms the basis for the internal annual/three year plan.

The Internal Audit Unit,

Internal audit review processes and adherence to processes.

The Risk Management Committee,

Focus on progress made in risk management, internal audit reports and the action plan

The Audit Committee

Independent advisory body to the Accounting Officer and the Council.

The top risk which the municipality faced are listed in T2.6.1

Audit Committee recommendations for 2011/12 are set out at Appendix G.

The following policies are in existence to deal with matters of fraud and corruption

Fraud prevention plan

Fraud policy and response plan

Whistle blowing policy

T2.7.1

## 2.8 SUPPLY CHAIN MANAGEMENT

### OVERVIEW SUPPLY CHAIN MANAGEMENT

Supply Chain Policy has been developed and implemented in compliance with the SCM Regulations 2005. The only major finding which indicates deficiency in our internal control, it was the fact that according SCM regulations, bid adjudication committee should comprise of five people but the municipality in most cases had three officials adjudicating bids. Overall, Supply Chain has complied with laws and regulations except in the case stated above.

T2.8.1

By-laws introduced during 11/12					
Newly Developed	Revised	Public Participation conducted prior to adoption of By-Laws (Yes/no)	Dates of Public Participation	By-Laws gazette (yes/no)	Date of Publication
N/A	N/A	N/A	N/A	N/A	
T2.9.1					

By-laws introduced during 12/13					
Newly Developed	Revised	Public Participation conducted prior to adoption of By-Laws (Yes/no)	Dates of Public Participation	By-Laws gazette (yes/no)	Date of Publication
N/A	N/A	N/A	N/A	N/A	N/A
T2.9.1					

## 2.10 WEBSITES

Municipal website: content and currency of material		
Documents published on the municipality's /entity's website	Yes/No	Publishing date
Current annual and adjustment budgets and all budget related documents	Yes	Every month end
All current budget related policies	Yes	June 2013
The previous annual report (2010/11)	Yes	31 May 2011
The annual report (2011/12) published / to be published	Yes	April 2013
All current performance agreements required in terms of section 57 (1) (b) of the MSA and resulting score cards	No	
All service delivery agreements (2012/13)	No	
All long term borrowing contracts (2012/13)	No	
All supply chain management contracts above a prescribed value (give value) for 2011/12	Yes (Tenders)	From January 2013
An information statement contain a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2011/12	Yes	June 2013
Contracts agreed in 2011/12 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	No	
PPP agreements referred to in section 120 made in 2011/12	No	
All quarterly reports tabled in the council in terms of section 52 (d) during 2011/12	Yes	June 2013 Council Resolution
T2.10.1		

#### COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:

The Municipal website is functioning and managed by Limpopo SITA. The website content consist of Municipality events and activities that takes place within Aganang Local Municipality. It consists of modules information which include vision and mission, council, IDP and Budget, legislation and documents, advertisement of posts and media items.

The website is accessible globally via [www.aganang.gov.za](http://www.aganang.gov.za). The following municipal information has been uploaded in the website from January 2013: appointment letters, vacancies, adopted policies, SDBIP, monthly financial statements, quarterly newsletters, adjusted budgets and budget, speeches, IDP and Council resolutions.

T2.10.1.1

N/A

PUBLIC SATISFICATION LEVELS

T2.11.1

Satisfaction Surveys Undertaken during 2010/11 and 2011/12				
Subject matter of survey	Survey method	Survey date	No of people included in survey	Survey results indicating satisfaction or better (%)*
<b>Overall satisfaction with:</b>				
(a) Municipality	N/A	N/A	N/A	N/A
(b) Municipal Service Delivery	N/A	N/A	N/A	N/A
(c ) Mayor	N/A	N/A	N/A	N/A
<b>Satisfaction with:</b>				
(a) Refuse Collection	N/A	N/A	N/A	N/A
(b) Road Maintenance	N/A	N/A	N/A	N/A
(c ) Electricity Supply	N/A	N/A	N/A	N/A
(d) Water Supply	N/A	N/A	N/A	N/A
(e) Sanitation	N/A	N/A	N/A	N/A
(f) Information supplied by municipality to the public	N/A	N/A	N/A	N/A
(g) Opportunities for consultation on municipal affairs	N/A	N/A	N/A	N/A
T2.11.2				

COMMENT ON SATISFACTION LEVELS:

**The municipality never conducted public satisfaction survey. Suggestion box has been put at the reception for the public to raise their service delivery problems, there is no complains brought to the management by the public.**

T2.11.2.2

## CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

### INTRODUCTION

During the year 2012/13 the Municipality has been able to conclude construction of Seborá Crèche located in Seborá village Ward 13. Other capital projects implemented includes construction of Maribana hall, tarring of road from D3394 to Goedgevonden Clinic, installation of two Apollo lights at Setumong, upgrading of Tibane Sports facility, provision of free basic electricity to 10669 households and construction of walkway shade in the municipality.

#### Under achievements/Challenges

The Municipality could not complete the following Infrastructure projects and these have been rolled over to 2013/14.

- Tarring 3km road from Mohlonong to Diana clinic phase two
- Construction of Rankhuwe and Pinkie-Sebotse crèches
- Drilling and equipping of borehole at Seema hall
- Construction of disability ramp
- Electrification of Kloesdam village

T3.0.1

## COMPONENT A: BASIC SERVICES

### INTRODUCTION TO BASIC SERVICES

The municipality is not Water Service Authority and Water Service Provider. This is mostly the district function. We are also not providing waste management function as it is provided by the District municipality.

T3.1.0

### 1. WATER PROVISION

#### INTRODUCTION TO WATER PROVISION

The municipality is responsible for operation and maintenance of water infrastructure on behalf of the Capricorn District Municipality. The Water Services Provision agreement for 2012/13 financial was signed by both municipality.

T3.1.1

### 3.2 WASTE WATER (SANITATION) PROVISION

### INTRODUCTION TO SANITATION PROVISION

Capricorn District Municipality is responsible for sanitation function.

T3.2.1

## 3.3 ELECTRICITY

### INTRODUCTION TO ELECTRICITY

The municipality's strategy for the provision of electricity is to provide affordable and reliable electricity to all households. The municipality has electrified all the villages with the exception of one village (Kloesdam) and the ever emerging extensions. The municipality is on track to achieve the National basic standard for electricity provision by 2014. The municipality is planning to complete the electrification of Kloesdam village by end of September 2013. The municipality has developed an indigent register and provide free basic electricity to beneficiaries in the indigent register.

T3.31

Electricity Service Delivery Levels				
Description	2009/10	2010/11	2011/12	Households 2012/13
	Actual No.	Actual No.	Actual No.	Actual No.
Energy: (above minimum level)	0	0	0	0
Electricity (at least min. service level)	821	287	0	0
Electricity – prepaid (min. service level)	0	0	0	0
Minimum service level and above sub- total				
Minimum service level and above percentage				
Energy: (below minimum level)	0	0	0	0
Electricity (< min. service level)				
Electricity – prepaid (<min. service level)				
Other energy sources				
Below minimum service level sub-total	0	0	0	0
Below minimum service level percentage	0	0	0	0
Total number of households	821	287	0	0

T3.3.3

### COMMENT ON ELECTRICITY SERVICES PERFORMANCE OVERALL:

The municipality does not have electricity license electricity service provider. The Electricity service is the function of ESKOM.

T3.3.9

## 3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)



## INTRODUCTION TO WASTE MANAGEMENT

Not Applicable to our municipality

T3.4.1

## .5 HOUSING

## INTRODUCTION TO HOUSING

Aganang Local Municipality is neither a housing authority nor provider, as at current the provisioning of housing is done by the Department of Cooperative Governance, Human Settlements and Traditional Affairs, as such the municipality only assist in the coordination of the housing provisioning. The housing needs as at the beginning of 2012-13 financial year was at 1810, which's details the municipality has kept on the housing database clustered systematically in wards.

Aganang Local Municipality have with the assistance of the Department of Cooperative Governance, Human Settlements and Traditional Affairs developed a draft housing chapter which will be a catalyst to housing development within Aganang Local Municipality

T3.5.1

Percentage of households with access to basic housing			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Households in informal settlements
2010/11	1050	1050	0
2011/12	2625	2625	0
2012/13	2956	2956	0

T3.5.2

Housing service policy objectives taken from IDP									
Service objectives  Service indicators (i)	Outline service targets								
		Previous year (iii)		Previous year (v)	Current year (vi)		Current year (viii)	Current year (ix)	Following year (x)
<b>Service objective xxx</b>	<b>Addition al houses provided during the year (houses require at year end)</b>	<b>2010-11House s required</b>	<b>2010-11 Houses built</b>	<b>2010-11 additional houses allocated</b>	<b>2011-12House s required</b>	<b>2011-12House s built</b>	<b>2011-12 addition al houses allocated</b>	<b>2011-12 Houses Required</b>	<b>2013-2014Hou ses required</b>
Access to rural housing provisioning	0	1929	150	0	1548	274	260	1810	1810
Response to disaster incidences	Response and	0	73	0	114	85 disaster	0	62 Food	0

	dispatch of relief material					incidence reported and attended		parcels distribut ed by SASSA	
T3.5.3									

COMMENT ON THE PERFORMANCE OF THE HOUSING SERVICE OVERALL:

The Municipality is not providing housing function. COHGSTA is the main service provider of houses. The Municipality was allocated 274 units in the financial year 12/13 and all units were completed as planned.

T3.5.7

### 3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

#### INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

Municipality is providing free basic electricity and water to 11 000 indigents on monthly basis. Break down of indigents outlined on T3.6.3 below

T3.6.1

Free basic services to low income households											
	Number of households										
	Total	Households earnings less than R1.100 per month									
			Free basic water		Free basic sanitation		Free basic electricity		Free basic refuse		
		Total	Access	%	Access	%	Access	%	Access	%	
2010/11		33 214	33 214	100%	0	0	6000	86%	0	0	
2011/12		33 214	33 214	100%	0	0	6000	92%	0	0	
2012/13		33 214	33 214	100%	0	0	6000	92%	0	0	
Financial performance 2021/13; cost to municipality of free basic services delivered											
Services delivered			2011/12		2012/13						
			Actual	Budget	Adjustment budget		Actual	Variance to budget			
Water			2 000 000		2 000 000		2 000 000		1 853 987		0
Waste water (sanitation)			0		0		0		0		0
Electricity			2 500 000		2 500 000		1 800000		1 291 905		0
Waste Management (solid waste)			0		0		0		0		0
Total											
T3.6.4											

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT:

Support to indigents will improve in the 2013/14 financial year because the municipality is in the process of reviewing the indigent register and having plans to conduct community awareness campaigns on free basis services

T3.6.6

#### COMPONENT B: ROAD TRANSPORT

### INTRODUCTION TO ROAD TRANSPORT

The municipality is gradually improving its roads infrastructure. Most of the main municipal roads are tarred and under process of tarring. This will enhance mobility within the municipality and further assist the transport industry to grow. The municipality has a backlog of 546km that still needs to be tarred.

T3.7.0

## 3.7 ROADS

### INTRODUCTION TO ROADS

Proper roads infrastructure stormwater management system not only increase ease movement for day to day living, but is of vital importance to economic activity and growth within the municipality

T3.7.1

Gravel road infrastructure					Kilometers
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained	
2010/11	553	3	6.5	553	
2011/12	546	0	4.5	546	
2012/13	546	0	3.0 under construction	546	
					T3.7.2
Asphalted Road Infrastructure					
	Total Asphalted roads	New asphalt roads	Existing asphalt roads re-asphalted	Existing asphalt roads re-sheeted	Asphalt roads maintained
2010/11	0	0	0	0	0
2011/12	0	0	0	0	0
2012/13	4 under construction	4 under construction	0	0	0
					T3.7.3

Cost of construction/maintenance							R'000
	Gravel			Tar			
	New	Gravel-Tar	Maintained	New	Re-worked	Maintained	
2010/11	0	18m	0	0	0	0	
2011/12	0	20.3m	0	0	0	0	
2012/13	0	24.0m	0	0	0	0	
							T3.7.4

Capital expenditure 2012/13: Road Services						R'000
Capital Projects	2012/13					Total project value
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget		
Total all						
Project A	14.0m	14.0m	19.5m	0.1m		20.3m
Project B	10.0m	10.0m	3.825	1.275m		5.1m
Project C	1.275m	1.275m	918 634	356 589		1.275m
Project D						
						T3.7.9

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**COMMENT ON THE PERFORMANCE OF ROADS OVERALL:**

**Surfacing of two roads (Mohlonong and Goedgevonden) is still in progress and gravel roads were maintained regularly. Currently the Municipality is having a backlog of 546 km. A storm water project is on hold due to technical challenges.**

T3.7.10

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**3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)**

**INTRODUCTION TO TRANSPORT**

**The municipality has been appointed as a Registering Authority in 2008 whereby it started performing registration and Licensing of motor vehicle transactions. The establishment of Registering Authority has shortened the distance for communities to travel long to Polokwane and Mogalakwena municipalities and this has been appreciated by our communities as a great achievement. The unit has Two Enatis Clerk and One Licensing officer.**

T3.8.1

**Concerning T3.8.2**

**In 2009 we noticed a high demand of Driving license from the communities after realizing importance of our Registering Authority in licensing and registration of motor vehicles we then apply for Driving license Testing Centre grade D whereby we test learners license of any code, knowing that our objective is not fully met we are in the process of application for grade B DLTC and grade B VTs (Vehicle Testing Station). The Unit has Three Examiners.**

T3.8.2.1

# Chapter 1

## COMPONENT C: PLANNING AND DEVELOPMENT

This component includes: planning; and local economic development.

### INTRODUCTION TO PLANNING AND DEVELOPMENT

The municipality has developed and adopted the spatial development framework which is reviewed from time to time. The SDF provides direction to development and is further aligned to the District SDF, growth and development strategy and national spatial perspective.

T3.10.0

### 3.10 PLANNING

#### INTRODUCTION TO PLANNING

In terms of SDF the development nodes of the municipality comprise of both the municipal growth point and population concentration.

T3.10.1

Applications for Land Use Development						
Detail	Formalization of Townships		Rezoning		Built Environment	
	2010/11	2011/12	2010/11	2011/12	2010/11	2011/12
Planning application received	0	0	0	0	0	0
Determination made in year of receipt	0	0	0	0	0	0
Determination made in following year	0	0	0	0	0	0
Applications withdrawn	0	0	0	0	0	0
Applications outstanding at year end	0	0	0	0	0	0

T3.10.2

Employees: Planning Services					
Job level	2010/11	2011/12			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3	0	0	0	0	0
4-6	1	3	1	2	33%
7-9	0	0	0	0	0
10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
Total					

Totals should equate to those included in the chapter 4 total employee schedule. Employees and posts numbers are as at 30 June. \*Posts must be established and funded in the approved budget or adjustment budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. senior management) then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

T3.10.4

Financial performance 2011.12: Planning services					
R'000					
Details	2010/22	2011/12			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)	0	0	0	0	0
Expenditure:	0	0	0	0	0
Employees	R430 000	R450 000	R450 000	R450 000	0
Repairs & Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total operational expenditure	0	0	0	0	0
Net operational (service) expenditure	0	0	0	0	0
T3.10.5					

Capital expenditure 2011/12: Planning Services					
R'000					
Capital Projects	2011/12				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
Total all					
Project A	N/A	N/A	N/A	N/A	N/A
Project B	N/A	N/A	N/A	N/A	N/A
Project C	N/A	N/A	N/A	N/A	N/A
Project D					
T3.10.6					

COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL:

Applications are in terms of R188 Act of 1969 and R293 Act of 1962.

T3.10.7

### 3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

#### INTRODUCTION TO ECONOMIC DEVELOPMENT

Department of Economic Development and Planning is geared towards the upliftment of the local economic activities in the municipality. This is done through support to Local Economic development projects. Projects receive support in the form of technical support and funding, workshops and training in conjunction with LIBSA, LEDET, SEDA and other government agencies.

T3.11.1

Economic Activity by Sector			
R'000			
Sector	2010/11	2011/12	2012/13
Agric, forestry and fishing	0	0	0
Mining and quarrying	0	0	0
Manufacturing	0	0	0
Wholesale and retail trade	R3.4m	R1.3m	R2m
Finance, property, etc.	0	0	0
Govt, community and social services	0	0	0
Infrastructure services	0	0	0
Total	R3.4m	R1.3m	R2m

T3.11.3

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projects). T3.11.4

T3.11.7

7-9	0	0	0	0	0
-----	---	---	---	---	---

10-12	0	0	0	0	0
13-15	0	0	0	0	0
16-18	0	0	0	0	0
19-20	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>T3.11.8</b>					

Capital expenditure 2011/12: Economic Development Services					
					R720'000
Capital Projects	2011/12				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
<b>Total all</b>					
G6 Agric primary cooperative	400 000		380 244.74	19 755.26	400 000
Lafata Agric cooperative	100 000	50 000	52 028.80	-2028.80 (Redirected from G6 poultry cooperative)	100 000
Tloungwepe poultry cooperative	150 000	0	149 455.72	544 .28	150 000
Phofu vegetable and pepper cooperative	50 000	30 000	4116.90	-25883.10(Redirected from G6 poultry cooperative)	50 000
Local exhibition	40 000	0	25 012.00	14988.00	40 000
Car wash	50 000	0	64 988.00	-14988.00( Redirected from Local exhibition)	50 000
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate)					
<b>T3.11.10</b>					

#### COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL:

Many developmental challenges still remain precisely because of the financial constraints. The municipal strategy is being frustrated by the fragmentation of development implementation and approach. Aganang LED strategies and job creation targets which are also being informed by the national government 2014 millennium goals needs to be fulfilled.

T3.11.11

### COMPONENT D: COMMUNITY & SOCIAL SERVICES

#### INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

#### 3.52 LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

##### INTRODUCTION TO LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES

The municipality has appointed a library assistant who is helping the adults and children who are in dire need but the challenge is the library facility still belong to the Dept of Sports Arts and Culture and the other challenge is the facility does not cater other municipal communities in areas like Mashashane.



T3.52.1

Employees: Libraries, Archives, Museums, Galleries, community facilities, other					
Job level	2010/11	2011/12			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3	01	02		01	
4-6					
7-9					
10-12					
13-15					
16-18					
19-20					
Total	01	02	01	01	

Financial performance 2011.12: Libraries, Archives, Museums, Galleries, Community Facilities, other					
R' 000					
Details	2010/22	2012/13			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)					
Expenditure:	N/A	N/A	N/A	N/A	
Employees	N/A	N/A	N/A	N/A	
Repairs & Maintenance	N/A	N/A	N/A	N/A	
Other	N/A	N/A	N/A	N/A	
Total operational expenditure	N/A	N/A	N/A	N/A	
Net operational (service) expenditure	N/A	N/A	N/A	N/A	
T3.52.5					

Capital expenditure 2012/13: Libraries, Archives, Museums, Galleries, community facilities, other					
R' 000					
Capital Projects	2012/13				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
Total all	N/A		N/A		
Project A	N/A		N/A		
Project B	N/A		N/A		
Project C	N/A		N/A		
Project D	N/A		N/A		
T3.52.6					

COMMENT ON THE PERFORMANCE OF LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC) OVERALL:

The library is performing very well even though it does not cover or benefit the entire community of Aganang, the other challenge is its operations on weekends as it does not operate on Saturdays.

T3.52.7

### 3.55 CEMETORIES AND CREMATORIUMS

### INTRODUCTION TO CEMETORIES & CREMATORIALS

The Municipality is not providing crematoriums function.

### 3.56 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

#### INTRODUCTION TO CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

The municipality has a budget for social contributions which covers child headed, indigent and new born babies gifts.

T3.56.1

#### SERVICE STATISTICS FOR CHILD CARE

T3.56.2

Child Care, Aged Care; Social Programmes Policy objectives taken from IDP									
Service Objectives          Service indicators (i)	Outline service targets          (ii)	2010/11		2011/12			2012/13	2013/14	
		Target	Actual	Target		Actual		Target	
		*Previous year		*Previous year	*Current year		*Current year	*Current year	*following year
		(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service objective xxx									
Food parcels to child headed families		76	67	76	67		57	47	37
Gifts to the new babies		08	06	08	06		10	15	20

Employees: Child Care, Aged Care, social programmes					
Job level	2010/11	2011/12			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3	NONE	NONE	NONE	NONE	NONE
4-6	NONE	NONE	NONE	NONE	NONE
7-9	NONE	NONE	NONE	NONE	NONE
10-12	NONE	NONE	NONE	NONE	NONE
13-15	NONE	NONE	NONE	NONE	NONE
16-18	NONE	NONE	NONE	NONE	NONE
19-20	NONE	NONE	NONE	NONE	NONE

Total					
T3.56.4					

Financial performance 2011.12: Child Care, Aged Care, social programmes					
R'000					
Details	2010/22	2011/12			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)	NONE	NONE	NONE	NONE	NONE
Expenditure:	NONE	NONE	NONE	NONE	NONE
Employees	NONE	NONE	NONE	NONE	NONE
Repairs & Maintenance	NONE	NONE	NONE	NONE	NONE
Other	NONE	NONE	NONE	NONE	NONE
Total operational expenditure	NONE	NONE	NONE	NONE	NONE
Net operational (service) expenditure	NONE	NONE	NONE	NONE	NONE
T3.56.5					

Capital expenditure 2011/12: Child Care, Aged Care, social programmes					
R'000					
Capital Projects	2011/12				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
Total all					
Project A	N/A	N/A	N/A	N/A	N/A
Project B	N/A	N/A	N/A	N/A	N/A
Project C	N/A	N/A	N/A	N/A	N/A
Project D	N/A	N/A	N/A	N/A	N/A
T3.56.6					

COMMENT ON THE PERFORMANCE OF CHILD CARE; AGED CARE; SOCIAL PROGRAMMES OVERALL:

The municipality is performing its social responsibility function.

T3.56.

## COMPONENT F: HEALTH

### INTRODUCTION TO HEALTH

The Municipality is not providing health services.

### 3.63 AMBULANCE SERVICES

#### INTRODUCTION TO AMBULANCE SERVICES

The municipality is not providing ambulances services.

T3.63.1

### 3.64 HEALTH INSPECTION; FOOD AND ABBATOIR LICENSING AND INSPECTION; ETC

#### INTRODUCTION TO HEALTH INSPECTIONS; FOOD AND ABATTOIR LICENCING AND INSPECTIONS, ETC

**This function is not applicable to our municipality**

T3.64.1

### COMPONENT G: SECURITY AND SAFETY

This component includes: police; fire; disaster management, licensing and control of animals, and control of public nuisances, etc.

#### INTRODUCTION TO SECURITY & SAFETY

T3.65.0

### 3.65 POLICE

#### INTRODUCTION TO POLICE (TRAFFIC)

**In 2010 the municipality has established law enforcement section after realizing that in terms of the Constitution of the Republic and the National Road Traffic Act is its obligation to perform traffic functions mainly prevention of crime, by- laws and road safety. The establishment of this unit has helped the communities at large in escorting at schools, at the funerals, promotion of road safety and municipal revenue generations.**

T3.65.1

	Details	2009/10	2010/11		2011/12
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Number of road traffic accidents during the year	N/A	154	154	
2	Number of by-law infringements attended	N/A	288	288	
3	Number of police officers in the field on an average day	N/A	6	6	7
4	Number of police officers on duty on an average day	N/A	5	6	6
T3.65.2					

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Concerning T3.65.2

**The law enforcement unit has six officers with one chief and one Superintendent. The challenges encountered in the unit are resignation of officers because of low salary .The low turnout of tickets payment by offenders, minimal resources. The ticket issued in 2011/2012 is 2281 and in 2012/2013 is 2507; most of them are mainly from speedsters.**

T3.65.2.1

COMMENT ON THE PERFORMANCE OF POLICE OVERALL:

**The targeted reduction of fatal accidents by 6% starting from we commenced with law enforcement till 0% is at our heart since we stage road blocks every month with other stake holders where in we want to deal away with strict measures to offenders not only during festive and Easter seasons.**

T.3.65.7

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### 3.66 FIRE

#### INTRODUCTION TO FIRE SERVICES

**The municipality is not providing fire services. It is a district function**

T3.66.1

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### 3.67 OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER)

INTRODUCTION TO DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

Aganang Local Municipality has a disaster management unit in Community Services Department, the coordination and response to disaster management incidences is done by the officials under Institutional and Social Development.

The Local Disaster Advisory Forum has been established comprising of various sector departments that falls within the area of jurisdiction of Aganang Local Municipality, quarterly meetings are convened in view to coordinate and plan for disasters when they eventually strike. Aganang Local Municipality has a Disaster Management Plan which orchestrates response and concerted efforts when disaster response is necessary. The challenge that the municipality faces is the lack of necessary facilities in this regard, namely, fire station.

T3.67.1

SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

Disaster management, Animal Licensing and control, control of public Policy objectives taken from IDP									
Service Objectives	Outline service targets	2010/11		2011/12			2012/13	2013/14	
		Target	Actual	Target		Actual	Target		
		*Previous year		*Previous year	*Current year		*Current year	*Current year	*following year
		(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service indicators (i)	(ii)								
Response to disaster incidences	Response and dispatch of relief material	0	73	0	114	114	0	0	0
T3.67.3									

T3.67.3

T3.67.2

Financial performance 2011.12: Disaster management, Animal Licensing and control, control of public					
R'000					
Details	2010/22	2011/12			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)					
Expenditure:					
Fire Fighters					
Other Employees					
Repairs & Maintenance					
Other					

Total operational expenditure					
Net operational (service) expenditure					
T3.67.5					

Capital expenditure 2012/13: Disaster management, Animal Licensing and control, control of public					
					R' 000
Capital Projects	2012/13				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
Food Parcels	170 000.00	120 000.00	0.00	50 000.00	120 000.00

COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL OF PUBLIC NUISANCES, ETC OVERALL:

Aganang Local Municipality has a disaster management unit in Community Services Department, the coordination and response to disaster management incidences is done by the officials under Institutional and Social Development.

The Local Disaster Advisory Forum has been established comprising of various sector departments that falls within the area of jurisdiction of Aganang Local Municipality, quarterly meetings are convened in view to coordinate and plan for disasters when they eventually strike. Aganang Local Municipality has a Disaster Management Plan which orchestrates response and concerted efforts when disaster response is necessary. The challenge that the municipality faces is the lack of necessary facilities in this regard, namely

T3.6

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

#### INTRODUCTION TO SPORT AND RECREATION

The Municipality provides support to Sports Federations and various clubs. The Aganang Sports Council has been established and it is comprised of federations in the sporting codes of Softball, Netball, Football and Athletic. The process is underway to include other federations for maximum representation in the Sports Council.

There are currently two sports facilities that are used through the Siyadlala Mass Participation (SMPP) and through the support of the provincial government of Sports, Arts and Culture, equipment and personnel are provided for the different games and the sports facilities.

The Municipality does not have community parks, sports halls, stadiums, swimming pools and camp sites.

T3.68.0

### 3.68 SPORT AND RECREATION

### SERVICE STATISTICS FOR SPORT AND RECREATION

Sport and Recreation Policy objectives taken from IDP									
Service Objectives	Outline service targets	2010/11		2012/13					
		Target	Actual	Target		Actual			
		*Previous year (iii)	(iv)	*Previous year (v)	*Current year (vi)	(vii)			
Service indicators (i)	(ii)								
Service objective xxx									
<b>Mayor's Cup</b>	<b>01</b>	<b>01</b>	<b>01</b>	<b>01</b>	<b>01</b>	<b>0</b>			
<b>Mayor's Marathon</b>	<b>01</b>	<b>01</b>	<b>01</b>	<b>01</b>	<b>01</b>	<b>01</b>			
T3.68.2									

Capital expenditure 2012/13: Sport and Recreation						R'000
Capital Projects	2012/13					
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value	
Total all	N/A					
Project A	N/A					
Project B	N/A					
Project C	N/A					
Project D	N/A					
T3.68.5						

Capital expenditure 2012/13: Sport and Recreation						R'000
Capital Projects	2012/13					
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value	
Total all	n/a					
Project A	n/a					
Project B	n/a					
Project C	n/a					
Project D	n/a					
T3.68.5						



Financial performance 2012.13: Sport and Recreation					
R'000					
Details	2010/11	2012/13			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)	N/A	N/A	N/A	N/A	N/A
Expenditure:	N/A	N/A	N/A	N/A	N/A
Other Employees	N/A	N/A	N/A	N/A	N/A
Repairs & Maintenance	N/A	N/A	N/A	N/A	N/A
Other (Mayor's Cup & Marathon)	R70 000	R70 000	0	R70 000	0
Total operational expenditure	R70 000	R70 000	0	R70 000	0
Net operational (service) expenditure					
					T3.68.4

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

The Municipality is currently making plans for the mobilization of communities to be involved in issues of sports, the overall performance in terms of sport is satisfactory even though there is still a need for improvement, with regard to recreation the Municipality has never had activities.

# Chapter 1

## COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

### INTRODUCTION TO CORPORATE POLICY OFFICES, Etc

The Corporate policy offices ensure the smooth running of the Municipality as they relate to aspects of the following activities and operations:

- **Policy office** – The Human Resources unit ensures that all Municipal policies are duly developed and reviewed annually for budget related policies as well Human resource policies.
- **Financial services** – The financial services activities such as payroll activities, supply chain activities, expenditure activities, and revenue activities had operated within the prescripts of all Treasury laws and guidelines throughout the report year.
- **Human Resources services** – The Human Resources unit has operated in terms of the governing HR policies and procedures. Staff recruitment activities and development of staff were done in terms of approved policies and budgets.
- **ICT services** – The Municipality has got approved ICT policies and approved IT Governance framework that has guided the functioning of the unit as well as the provision of IT infrastructure services.

T3.69.0

### 3.69 EXECUTIVE AND COUNCIL

The municipality Organogram of leadership is provided above.

### INTRODUCTION TO EXECUTIVE AND COUNCIL

The municipality Organogram of leadership is provided in the Organisational Development Overview. . The highest decision making structure of the municipality is the Council on behalf of the community, followed by the executive committee, then municipal manager, managers reporting directly to the municipal manager and down to the officials.

T3.69.1

### SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

T3.69.2

The Executive and Council Policy objectives taken from IDP									
Service Objectives	Outline service targets	2010/11		2011/12					
		Target	Actual	Target		Actual			
		*Previous year		*Previous year	*Current year				
Service	(ii)	(iii)	(iv)	(v)	(vi)	(vii)			

indicators (i)									
Service objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
									T3.69.3

Employees: The Executive and Council					
Job level	2011/12	2012/13			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3					
4-6					
7-9	28			28	
10-12	6			6	
13-15					
16-18					
19-20	3			3	
Total	37			37	
					T3.69.4

Financial performance 2011.12: The Executive and Council						R'000
Details	2010/22	2012/13				
	Actual	Original budget	Adjustment budget	Actual	Variance to budget	
Total operational revenue (excluding tariffs)	Refer to item 5.1					
Expenditure:						
Other Employees						
Repairs & Maintenance						
Other						
Total operational expenditure						
Net operational (service) expenditure						
						T3.69.5

Capital expenditure 2012/13: The Executive and Council Ref to item 5.7						R'000
Capital Projects	2011/12					
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value	
Total all	Refer to item 5.7					
Project A						
Project B						
Project C						
Project D						
						T3.69.6

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL:

**Most of the capital projects were implemented, the municipality experienced some rollovers**

T3.69.7

### 3.70 FINANCIAL SERVICES

#### INTRODUCTION FINANCIAL SERVICES

Debt recovery								
Details of the types of account raised and recovered	2010/11		2011/12			2012/13		
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Billed in year	Estimated outturn for accounts billed in year	Estimated proportion of accounts billed that were collected %
Property Rates	4,958,302		7,445,140					
Electricity – B	N/A							
Electricity - C								
Water – B								
Water – C								
Sanitation								
Refuse								
Other								

T3.70.2

T3.70.1

### 3.71 HUMAN RESOURCE SERVICES

#### INTRODUCTION TO HUMAN RESOURCE SERVICES

**The Human Resources Services provided staff recruitment function for the Municipality during the year 2012/13, the development of staff, the labour relation function as well as employee wellness activities. In terms of the service delivery priorities and the impact we had on them during the year, the following table provides more details.**

T3.71.1

Service delivery priorities	Measures taken to improve performance
<b>Vacant positions</b>	<b>All vacant positions were advertised with a view to have them filled. The advertisements were done in terms the Municipality's approved staff provisioning policy.</b>
<b>Excess leave days</b>	<b>Staff were instructed and given a period of time, to take their annual leave so as to reduce their annual leave days to the acceptable threshold level of 48 leave credit days by 30 June 2013. All applicable excess leave days have therefore been forfeited.</b>
<b>Labour disputes</b>	<b>All recorded labour disputes were resolved in terms of the provisions of the main collective agreement and the Relevant Labour Relations Act.</b>

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 SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

**The Human Resources Services provided staff recruitment function for the Municipality during the**

Human Resource Services Policy objectives taken from IDP

Service Objectives          Service indicators (i)	Outline service targets          (ii)	2010/11		2011/12			2012/13	2013/14	
		Target	Actual	Target		Actual	Target		
		*Previous year		*Previous year	*Current year		*Current year	*Current year	*following year
		(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
T3.71.3									

Employees: Human Resource Services					
Job level	2010/11	2011/12			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3					
4-6	1	1	1	N/A	100
7-9	2	2	2	N/A	100
10-12	1	1	1	N/A	100
13-15					
16-18					
19-20					
Total	4	4	4		100
					<b>T3.71.4</b>

Financial performance 2012/13: Human Resource Services					
R'000					
Details	2010/22	2011/12			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)					
Expenditure:					
Other Employees					
Repairs & Maintenance					
Other					
Total operational expenditure					
Net operational (service) expenditure					

**T3.71.5**

In terms of the service delivery priorities and the impact we had on them during the year 2012/13year, the development of staff, the labour relation function as well as employee wellness activities.

**T3.71.2**

Capital expenditure 2011/12: Human Resources Services					
Capital Projects	2011/12				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
Total all					
Project A					
Project B					
Project C					
Project D					
T3.71.6					

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL:

The Human Resources Services provided staff recruitment function for the Municipality during the year, the development of staff, the labour relation function as well as employee wellness activities. The Municipality has continued to advertise the approved vacant posts on the organogram in terms of the staff provisioning policy, has consistently worked down the staff excess leave days to ensure that the remained within the threshold of 48 days per annum. The Corporate Services Department has consistently provided labour law advice to the officials as well as Councillors.

T3.71.7

### 3.72 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

#### INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The municipality ICT services are well functioning and managed by internal IT staff. The antivirus software are upgraded to ensure safety of important documents.

#### SERVICE STATISTICS FOR ICT SERVICES

T3.72.2

ICT Services Policy objectives taken from IDP									
Service Objectives	Outline service targets	2010/11		2011/12			2012/13	2013/14	
		Target	Actual	Target		Actual	Target		
		*Previous year		*Previous year	*Current year		*Current year	*Current year	*following year
		(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service indicators (i)	(ii)								
Service objective xxx									
Internet Maintenance	100%	100%	60%	100%	100%	90%	100%		
Software	5	4	4	5	5	4			

license renewal									
Network Maintenance	100%	100%	100%	100%	100%	80%			
Procurement of institutional intranet servers	100%	0%	0%	100%	0%	0%	100%		
Implementation of Institutional intranet servers	100%	0%	0%	100%	0%	0%	100%		
Information backup performances on the systems	100%	100%	40%	100%	100%	90%			
Antivirus maintenance	100%	100%	50%	100%	100%	100%			
Email maintenance	100%	100%	95%	100%	100%	97%			
T3.72.3									

Financial performance 2011/12: ICT Services						R'000
Details	2010/22	2012/13				
	Actual	Original budget	Adjustment budget	Actual	Variance to budget	
Total operational revenue (excluding tariffs)	Information provided on audited financial statements attached					
Expenditure:						
Other Employees						
Repairs & Maintenance						
Other						
Total operational expenditure						
Net operational (service) expenditure						
NB: The financial statements in the following pages have reference. They have provided the detailed audited financial statements.						
T3.72.5						

Capital expenditure 2011/12: ICT Services						R'000
Capital Projects	2011/12					
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value	
Total all	150 000	0.00	150 000	0.00	150 000	
Project A						
Project B						
Project C						
Project D						
NB: The financial statements in the following pages have reference. They have provided the detailed audited financial statements.						

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:

The municipality procured the following IT equipment: a new internet server has been procured for R121 694, software licences for R85 000, Computer equipment for R378 000, server equipment for R177 200, server room upgrade for R181 989 during the report period. The project budgets were spent on the acquisition of those equipment and services. Other IT equipment were maintained and serviced by the Municipal Officials attached to the IT unit.

T3.72.7

### 3.73 PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

#### INTRODUCTION TO PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

The Municipal properties include the Aganang main offices, the Mhlonong site office and the One-stop centre, the taxi ranks at Kalkspruit, Tibane and Ramoshwane were also donated by the Capricorn District Municipality. Also owned by the Municipality are the sports field in Mhlonong and Tibane.

As regards the legal services, the Municipality did not have a legal department/ unit. All litigations and other matters of legal nature were always referred to the appointed Attorneys.

T3.73.1

#### SERVICE STATISTICS FOR PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

T3.73.2

Employees: Property; legal; Risk Management and Procurement Services					
Job level	2010/11	2011/12			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3	0	2	0		
4-6	2	2	2		
7-9	2	2	2		
10-12					
13-15					
16-18					
19-20					
Total	4	4	4		

T3.73.4

Financial performance 2011/12: Property; legal; Risk Management and Procurement Services					
R'000					
Details	2010/22	2011/12			
	Actual	Original budget	Adjustment budget	Actual	Variance to budget
Total operational revenue (excluding tariffs)					
Expenditure:					
Other Employees					
Repairs & Maintenance					



Other					
Total operational expenditure					
Net operational (service) expenditure					
					T3.73.5

Capital expenditure 2011/12: Property; legal; Risk Management and Procurement Services					
					R'000
Capital Projects	2011/12				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total project value
Total all					
Project A					
Project B					
Project C					
Project D					
					T3.73.6

COMMENT ON THE PERFORMANCE OF PROPERTY SERVICES OVERALL:

The Municipal properties include the Aganang main offices, the Mhlonong site office and the One-stop centre, the taxi ranks at Kalkspruit, Tibane and Ramoshane were also donated by the Capricorn District Municipality. Also owned by the Municipality are the sports field in Mhlonong and Tibane.

T3.73.7

#### COMPONENT J: MISCELLANEOUS

##### INTRODUCTION TO MISCELLANEOUS

The municipality do not provide the miscellaneous function.

T3.75.0

# Chapter 1

## CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE

### (PERFORMANCE REPORT PART II)

#### INTRODUCTION

The Municipality provides training and development for staff, councillors as well as other unemployed people. All training needs were developed and facilitated in terms of the approved workplace skills plan. The trainings conducted were part of the municipality's organisational development function to develop and improve the general skills levels in the whole organisation.

T4.0.1

#### COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

##### 4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	11/12		12/13		
	No. Employees	No. Approved posts	No. of employees	No. of vacancies	% of vacancies
Water					
Waste Water (sanitation)	1	1	1		
Electricity					
Waste Management		1	0		
Housing					
Waste Water (Storm water Drainage)					
Roads	2	3	2		
Transport					
Planning		2	1		
Local Economic Development	3	3	3		
Planning (Strategic & Regulatory)					
Community & social services		1	1		
Environmental protection	N/A	1	0		
Health					
Security & safety	1	1	1		
Sport & recreation	1	1	0		
Corporate Policy offices & other	94	9	105		
<b>Totals</b>	<b>102</b>	<b>102</b>	<b>115</b>		

Vacancy Rate: 12/13			
Designation	*Total approved posts	*Variances (Total time that vacancies exist using fulltime equivalents)	*Variances (as a proportion of total posts in each category)
	No.	No.	%
Municipal Manager	1	1	100
CFO	1	1	100
Other S57 Managers (excluding Finance Posts)	5	1	20
Other S57 Managers (Finance posts)	1		
Municipal Police/traffic police	0		
Fire Fighters	N/A		
Senior Management: Levels 13-15 (excluding Finance Posts)	4		
Senior Management: Levels 13-15 (Finance Posts)	4		
Highly skilled supervision: Levels 9-12 (excluding Finance posts)			
Highly skilled supervision: Levels 9-12 (Finance posts)			
Total			

Turn-over Rate			
Details	Total Appointments as of beginning of financial year	Terminations during the financial year	Turn-over Rate*
	No.	No.	
2010/11	87	6	0.069
2011/12	104	10	0.096
2012/13	110	8	0.072
T4.1.3			

**COMMENT ON VACANCIES AND TURNOVER:**

The senior management positions were filled during the year, except for that of the Senior Manager: EDP which remained vacant for the whole financial year. There recruitment process had ensued during the year in an attempt to fill the position, but there was no suitable candidate identified to fill that vacant position. The turnover rate had decreased from the previous year due to the low terminations experienced during the year.

T4.1.4

**COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE**

**INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT**

The senior management positions were filled during the year, except for that of the Senior Manager: EDPP which remained vacant for the whole financial year. There recruitment process had ensued during the year in an attempt to fill the position, but there was no suitable candidate identified to fill that vacant position. The turnover rate had decreased from the previous year due to the low terminations experienced during the year.

The Municipality has developed and adopted appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998. Further the Municipality has accordingly developed and submitted the employment equity report to the Department of labour on 01 October 2011.

T4.2.0

#### 4.2 Policies

HR Policies & Plans				
	Name of Policy	Completed %	Reviewed %	Date adopted by council or comment on failure to adopt
1	Affirmative Action	0%	0%	Not yet developed
2	Attraction & Retention	100%	100%	2011/12
3	Code of conduct for employees	N/A	N/A	Incorporated into Municipal Systems Act
4	Delegations, Authorisation & responsibility	100%	100%	2011/12
5	Disciplinary Code & Procedures	N/A	N/A	Reviewed by SALGBC.
6	Essential Services	0%	0%	Not yet developed.
7	Employee Assistance/ wellness	0%	0%	Not yet developed.
8	Employment Equity	100%	100%	2011/12
9	Exit Management	0%	0%	Not yet developed
10	Grievance Procedures	N/A	N/A	Reviews by SALGBC.
11	HIV/AIDS	100%	100%	2011/12
12	Human Resource & Development	100%	100%	2011/12
13	Information Technology	100%	100%	2011/12
14	Job Evaluation	0%	0%	Not yet developed
15	Leave	N/A	N/A	Municipality is using collective agreement
16	Occupational Health & Safety	100%	100%	2011/12
17	Official Housing	0%	0%	Not yet developed
18	Official Journeys	0%	0%	Not yet developed
19	Official Transport to attend funerals	0%	0%	Not yet developed
20	Official working hours and overtime	100%	100%	2011/12
21	Organisational rights	N/A	N/A	Reviewed by SALGBC
22	Payroll Deductions	0%	0%	Not yet developed
23	Performance Management & Development	100%	100%	2011/12
24	Recruitment, selection &	100%	100%	2011/12

	Appointments			
25	Remuneration Scales & Allowances	100%	100%	2011/12
26	Resettlement	0%	0%	Not yet developed
27	Sexual Harassment	100%	100%	2011/12
28	Skills development	0%	0%	Not yet developed
29	Smoking	0%	0%	Not yet developed
30	Special skills	0%	0%	Not yet developed
31	Work Organisation	0%	0%	Not yet developed
32	Uniforms & protect clothing	0%	0%	Not yet developed
33	Other			
Use name of local policies if different from above and at any other HR policies not listed				

T4.2.1

## COMMENT ON WORKFORCE POLICY DEVELOPMENT:

**The Human Resources unit has developed and facilitated the review of the various workforce policies during the report period.**

T4.2.1.1

## 4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and cost of injuries on duty					
Type of injury	Injury leave taken	Employees using injury leave	Proportion employees using sick leave	Average injury leave per employee	Total estimated cost
	Days		%	Days	R`000
Required basic medical attention only	N/A	N/A	N/A	N/A	N/A
Temporary total disablement	N/A	N/A	N/A	N/A	N/A
Permanent disablement	N/A	N/A	N/A	N/A	N/A
Fatal	N/A	N/A	N/A	N/A	N/A
Total					

T4.3.1

Number of days and cost of sick leave (excluding injuries on duty)						
Designations	Total sick leave	Proportion of sick leave without medical certification	Employees using sick leave	Total employees in post*	*Average sick leave per employees	Estimated cost
	Days	%	No.	No.	Days	R`000
Lower skilled (level 1-2)	N/A	N/A	N/A	N/A	N/A	N/A
Skilled (level 3-5)	N/A	N/A	N/A	N/A	N/A	N/A
Highly skilled production (levels 6-8)	N/A	N/A	N/A	N/A	N/A	N/A
Highly skilled	N/A	N/A	N/A	N/A	N/A	N/A

supervision (level 9-12)						
Senior management (levels 13-15)	N/A	N/A	N/A	N/A	N/A	N/A
MM & S57	N/A	N/A	N/A	N/A	N/A	N/A
Total						

## COMMENT ON INJURY AND SICK LEAVE:

The Municipality did not have any reported injury on duty during the report period. And the Municipality does not have the employee post levels identified above.

T4.3.4

Number and period of suspensions				
Position	Nature of alleged misconduct	Date of suspension	Details of disciplinary action taken or status of case and reasons why not finalized	Date finalized
Handyman	Theft	27 July 2011	The employee was dismissed on 07 February 2012.	17 January 2012.

T4.3.5

Disciplinary action taken on cases of financial misconduct			
Position	Nature of alleged misconduct and value of any loss to the municipality	Disciplinary action taken	Date finalized
N/A	N/A	N/A	N/A

## COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT:

No employee was suspended for committing financial misconduct in the Municipality

T4.3.7

## 4.4 PERFORMANCE REWARDS

Performance Rewards by Gender					
Designation	Beneficiary Profile				
	Gender	Total number of employees	Number of beneficiaries	Expenditure on rewards 11/12	Proportion of beneficiaries within group

		in group		R'000	%
Lower skilled (levels 1-2)	Female	N/A	N/A	N/A	N/A
	Male	N/A	N/A	N/A	N/A
Skilled (levels 3-5)	Female	N/A	N/A	N/A	N/A
	Male	N/A	N/A	N/A	N/A
Highly skilled production (levels 6-8)	Female	N/A	N/A	N/A	N/A
	Male	N/A	N/A	N/A	N/A
Highly skilled supervision (levels 9-12)	Female	N/A	N/A	N/A	N/A
	Male				
Senior Management (levels 13-15)	Female				
	Male				
MM and S57	Female				
	Male				
<b>Total</b>					

#### COMMENT ON PERFORMANCE REWARDS:

The Municipality did not have the performance rewards system and had never implemented the performance management system. As a result there is no employee who has received any performance incentive reward during the report period.

T4.4.1.1

### COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

#### INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

The Municipality had developed a workplace skills plan (WSP) as a guiding document to train staff during the course of the year. The table below provides the details of the various training initiatives that were undertaken by the Municipality.

T4.5.0

## 4.5 SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management	Gender	Employees in post as at 30 June 2012	Number of skilled employees required and actual as at 30 June 2012											
		No.	Learnerships			Skills programme & other short courses			Other forms of training			Total		
			Actual 30 June 2012	Actual 30 June 2013	Target	Actual 30 June 2012	Actual 30 June 2013	Target	Actual 30 June 2011	Actual 30 June 2012	Target	Actual 30 June 2011	Actual 30 June 2012	Target
MM & S57	Female		N/A				2							

	Male					5								
Councillors, senior officials & managers	Female					12	20							
	Male					20	20							
Technicians & associate professionals	Female					1								
	Male					3	2							
Professionals	Female		4			3	9							
	Male		1			7	17							
Sub Total	Female		4			17	31							
	Male		1			27	44							
Total			5			44	75			4				

T4.5.1

Financial competency development: progress report						
Description	A Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	B Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c))	Consolidated: Total of A and B	Consolidated: competency assessment completed for a and B (regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with regulation 16 (Regulation 14(4)(f))	Consolidated: Total Number of officials that meet prescribed competency levels (Regulation 14(4)(a))
Financial officials	14	N/A	14			
Accounting officer	0	N/A	0		0	
Chief Financial Officer	0	N/A	0		0	
Senior Managers	3	N/A	3		3	0
Any other financial officials	5 (Interns)	N/A	5			
Supply Chain Management officials	4	N/A	4			
Heads of SCM units	0	N/A	0			
SCM senior managers		N/A				
Total	26	N/A	26			

T4.5.2

Skills Development Expenditure:									
Management Level	Gender	Employees as at the beginning of the financial year	Original Budget and Actual Expenditure on skills development 2012/13						
			Learnerships		Skills Programmes & other short courses		Other forms of training		Total
			No.	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual
MM and S57	Female	1			19375	0.00			0.00
	Male	3			58125	0.00			0.00
Legislators, senior officials and managers	Female	18			700000	118478.94			118478.94
	Male	18			500000	222709.65			222709.65
Professionals	Female	9			213767.30	557927.05			557927.05
	Male	17			403272.64	557927.05			557927.05
Technicians and associate professionals	Female	1							
	Male	1							



Clerks	Female	16			94950	126111.84				126111.84
	Male	13			94950	102465.87				102465.87
Community Service and sales workers	Female	8								
	Male	3								
Plant and machine operators and assemblers(GA & Drivers)	Female	1			5714.28	984.96				984.96
	Male	9			34285.71	8864.64				8864.64
Elementary occupation	Female					23173.08				23173.08
	Male					38621.80				38621.80
Sub Total	Female	50								
	Male	52								
									%*	*R
										T4.5.3

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

The skills development expenditure budget for full year of the municipality spent on approved training budget is as follows:

Pay roll actual spend: R32 021 564

Training spent for the year: R1 960 174

Levy payment for the year: R241 149.46

T4.5.4

## COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

### INTRODUCTION TO WORKFORCE EXPENDITURE

The Municipality has got crucial duty to manage workforce expenditure, to manage the pressures to overspend and how spending is controlled (e.g. within approved establishment and against budget and anticipated vacancy rates arising from turnover). And to also optimise the utilisation of the workforce with a view to obtain value for money. The below workforce expenditure relate to the actual expenditure incurred on the salaries of the employees.

T4.6.

### 4.6. EMPLOYEE EXPENDITURE

The total employee related costs for the report period is 32 021 564 and 27 472 538 for the previous financial year. Included in the above figures are the salaries and wages, contributions for UIF, acting allowances, subsistence and travelling allowance, overtime payments, back-payments, performance and other bonuses.

COMMENT ON WORKFORCE EXPENDITURE:

The workforce expenditure during the report period was impacted by the annual salary increment, the vacancy rate as well as the subsistence and travelling allowance.

T4.6.1.1

Number of employees whose salaries were increased due to their positions being upgraded		
Beneficiaries	Gender	Total
Lower skilled (level 1-2)	Female	N/A
	Male	N/A
Skilled (level 3-5)	Female	N/A
	Male	N/A
Highly skilled production (levels 6-8)	Female	N/A
	Male	N/A
Highly skilled supervision (level 9-12)	Female	N/A
	Male	N/A
Senior management (levels 13-15)	Female	N/A
	Male	N/A
MM & S57	Female	N/A
	Male	N/A
Total		

T4.6.2

Employees whose salary levels exceed the grade determined by Job Evaluation				
Occupation	Number of employees	Job level evaluation	Remuneration level	Reason for deviation
N/A	N/A	N/A	N/A	N/A

T4.6.3

Employees appointed to posts not approved				
Department	Level	Date of appointment	No. appointed	Reason for appointment when no established post exist
N/A	N/A	N/A	N/A	N/A
N/A				

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE:

None

T4.6.5

#### DISCLOSURES OF FINANCIAL INTERESTS

All senior managers, councillors and officials have disclosed their financial interests

T4.6.6

# Chapter 5

## CHAPTER 5 – FINANCIAL PERFORMANCE

### 5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

#### INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- **Component A: Statement of Financial Performance**
- **Component B: Spending Against Capital Budget**
- **Component C: Other Financial Matters**

T5.0.1

## COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

#### INTRODUCTION TO FINANCIAL STATEMENTS

**Note: Statements of Revenue Collection Performance by vote and by source are included at Appendix k.**

**This component provides an overview of the financial performance of the municipality and focuses on the financial health of the municipality**

**T5.1.0**

# Chapter 5

## 5.1. STATEMENTS OF FINANCIAL PERFORMANCE

Description	Financial Summary					
	2011/12	Current year 2012/13			2011/12 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted budget
<b>Financial Performance</b>						
Property Rates	7,445,140	300,000	300,000	20,448,486	3,000	200,000
Facility Rental	318,123	453,600	453,600	249,329	420,000	420,000
Investment revenue	1,321,032	1,358,424	1,358,424	2,284,387	957,800	1,000,000
Transfers recognised – operational	81,685,597	67,523,300	67,643,974	66,450,216	94,585,000	94,154,000
Other own revenue	7,130,936	6,221,055	10,796,073	2,704,366	6,350,000	5,150,000
Interest earned – Outstanding Receivables	1,650,598	11,000	11,000	2,367,839	10,000	10,000
<b>Total revenue (excluding capital transfers and contributions)</b>	<b>99,551,425</b>	<b>75,867,379</b>	<b>80,743,071</b>	<b>94,504,623</b>	<b>102,325,800</b>	<b>100,934,000</b>
Employees costs	27,472,537	40,037,202	38,226,630	32,021,564	29,873,601	29,864,673
Remuneration of councillors	8,597,620	9,047,065	10,391,772	9,984,181	9,658,573.	9,108,547
Depreciation & asset impairment	7,143,549	5,500,000	7,300,000	7,226,828	4,200,000	4,200,000
Finance charges	0					
Materials and bulk purchases	0					
Transfers and grants	0					
Other expenditure	35,253,357	26,783,111	30,050,993.	29,858,292	25,265,370.	24,347,420
<b>Total Expenditure</b>	<b>78,467,064</b>	<b>81,367,378</b>	<b>85 969 395</b>	<b>79,090,865</b>	<b>64,797,544</b>	<b>67,430,640</b>
<b>Surplus (deficit)</b>						
Transfers recognised – capital						
Contributions recognised – capital & contributed assets						
<b>Surplus (deficit) after capital transfers &amp; contributions</b>						
Share of surplus (deficit) of associates						
<b>Surplus (deficit) for the year</b>						
<b>Capital expenditure &amp; funds sources</b>						
<b>Capital expenditure</b>					-	-
Transfers recognised – capital					-	-
Public contributions & donations					-	-
Borrowing					-	-
Internally generated funds					-	-
<b>Total source of capital funds</b>						
<b>Financial position</b>						
Total current assets	40,287,231	-	-	77,934,438	-	-
Total non- current assets	93,990,013	-	-	112,591,403	-	-
Total current liabilities	21,955,298	-	-	20,967,362	-	-
Total non-current liabilities	-	-	-	2,000,484	-	-
Community wealth/equity	112,321,946	-	-	167,557,996	-	-
<b>Cash flows</b>						
Net cash from (used) operating	99,221,859			133,644,788	-	-
Net cash from (used) investing	(32,577,164)			(50,116,231)	-	-
Net cash from (used) financing	(121,684)				-	-
<b>Cash/cash equivalents at the year end</b>	<b>21,885,241</b>			<b>35,078,108</b>	-	-
<b>Cash backing/surplus reconciliation</b>						
Cash and investments available	-	-	-	-	-	-
Application of cash and investments	-	-	-	-	-	-
<b>Balance – surplus (shortfall)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Asset management</b>						
Asset register summary (WDV)	93,990,013		-	112,591,403	-	-
Depreciation & asset impairment	7,143,549		-	7,226,828	-	-
Renewal of existing assets	0		-	0	-	-
Repairs and maintenance	500,906		-	3,507,877	-	-
<b>Free services</b>						
Cost of free basic services provided	1,302,492			2762877.14	-	-

# Chapter 5

Revenue cost of free services provided <u>Households below minimum service level</u>				3507000.00	-	-
Water					-	-
Sanitation/sewerage					-	-
Energy					-	-
Refuse					-	-
Variances are calculated by dividing the difference between actual & original /adjustments budget by the actual. Table is aligned to MBRR table 1						

The municipality do not provide services such as water, sanitation and housing.

Financial performance of operational services						
Description	2011/12	2012/13		2011/12 variance		
	Actual	Original budget	Adjustment budget	Actual	Original budget	Adjustment budget
Operating cost						
Water						
Waste water (sanitation)						
Electricity						
Waste management						
Housing						
<b>Component A: sub-total</b>						
Waste water (storm water drainage)						
Roads						
Transport						
<b>Component B: sub-total</b>						
Planning						
Local Economic Development						
<b>Component B: sub-total</b>						
Planning (strategic & regulatory)						
LED						
<b>Component C: Sub-total</b>						
Community & social services						
Environmental protection						
Health						
Security & safety						
Sport & recreation						
Corporate policy offices & other						
<b>Component D: sub-total</b>						
<b>Total expenditure</b>						
T5.1.2						

COMMENT ON FINANCIAL PERFORMANCE:

The municipality do not provide services such as water, sanitation and housing

T5.1.3

## 5.2 GRANTS

### Grant Performance

# Chapter 5

R`000						
Description	2011/12	2012/13			2011/12 variance	
	Actual	Budget	Adjustments budget	Actual	Original budget %	Adjustments budget %
<b>Operating transfers and grants National Government:</b>	66,623	79,046	79,567	78,522	99%	99%
Equitable share	64,294	75,680	75,680	75,680	100%	100%
Municipal systems improvement	515	800	800	482	60%	60%
Financial Management	1,129	1,500	1,621	1,613	100%	107%
Independence Development Corporation	685	1,066	400	0	0%	0%
Other transfers/grants (EPWP)			1,066	747	70%	70%
<b>Provincial Government</b>						
Health subsidy						
Housing						
Ambulance subsidy						
Sports & recreation						
Other transfers/grants (Water grants)						
<b>District municipality (CDM GRANTS)</b>		3,850,000	3,850,000	3,439,769	89%	89%
<b>Other grant providers: (Insert description)</b>						
Total operating transfers & grants						
T5.2.1						

COMMENT ON OPERATING TRANSFERS AND GRANTS:

The Municipality received the following types of grants from the National Sphere – MIG, FMG, MSIG and the following grant was received from Capricorn District Municipality – CDM grant FBW and O & M: Water

T5.2.

Grants received from sources other than division of revenue Act (DORA)						
Details of donor	Actual grant 10/11	Actual grant 11/12	11/12 municipal contribution	Date grant terminates	Date municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
<b>Parastatals</b>						
A-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A
A-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A
B-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A
B-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A	N/A	N/A
<b>Foreign Governments/Development Aid Agendas</b>						
A-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A
A-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A
B-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A
B-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A	N/A	N/A
<b>Private Sector/Organisations</b>						
A-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A
A-"Project 2"	N/A	N/A	N/A	N/A	N/A	N/A
B-"Project 1"	N/A	N/A	N/A	N/A	N/A	N/A

# Chapter 5

B-“Project 2”	N/A	N/A	N/A	N/A	N/A	N/A
T5.2.3						

COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:

The Municipality did not receive any grant from private sector, foreign government and Parastatals.

T5.2.4

## 5.3 ASSET MANAGEMENT

### INTRODUCTION TO ASSET MANAGEMENT

The Municipality’s asset management function is centralised in the Budget and Treasury department and the key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns. The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets reconciliations and other general asset management activities and the responsibilities of Senior Accountant and the Chief Financial Officer are to review and approve reports prepared by the accountant and interns relating to asset management.

T5.3.1

TREATMENT OF THE THREE LARGEST ASSETS				
Assets 1				
Name				
Description	Land and Building			
Asset Type	Land and Building			
Key staff involved	The key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns.			
Staff responsibilities	The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets reconciliations and other general asset management activities and the responsibilities of Senior Accountant and Manager: Budget & Treasury, the Chief Financial Officer are to review and approve reports prepared by the accountant and interns relating to asset management			
Asset Value	2008/09	2009/10	2010/11	2011/12
	12,387,632	13,468,745	10,247,563	8,231,311
Capital implications				
Future purpose of asset				
Describe key issues	Assets for financial year 08/09 & 09/10 were not unbundled, and Land was not part of the assets.			
Policies in place to manage asset	Asset Management Policy			

Assets 1	
Name	
Description	Infrastructure(Roads and Bridges, Electricity, Storm Water)
Asset Type	Infrastructure(Roads and Bridges, Electricity, Storm Water)
Key staff involved	The key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns.
Staff responsibilities	The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets reconciliations and other general asset management activities and the responsibilities of Senior Accountant and Manager: Budget & Treasury, the Chief Financial Officer are to review and approve reports prepared by the

# Chapter 5

	accountant and interns relating to asset management			
Asset Value	2008/09	2009/10	2010/11	2011/12
	24,965,303	32,383,982	52,862,776	60,111,327
Capital implications				
Future purpose of asset				
Describe key issues	Assets for financial year 08/09 & 09/10 were not unbundled, and Land was not part of the assets.			
Policies in place to manage asset	Asset Management Policy			

Asset 3				
Name				
Description	Community and Heritage Assets			
Asset Type	Community and Heritage Assets			
Key staff involved	The key staffs involved on asset management are accountant assets, Senior Accountant Expenditure, Manager: Budget & Treasury, Chief Finance Officer and three Interns.			
Staff responsibilities	The responsibility of Accountant assets, Interns are to conduct stock count, prepare assets reconciliations and other general asset management activities and the responsibilities of Senior Accountant and Manager: Budget & Treasury, the Chief Financial Officer are to review and approve reports prepared by the accountant and interns relating to asset management			
Asset Value	2008/09	2009/10	2010/11	2011/12
	760,754	760,754	12,370,974	16,827,597
Capital implications				
Future purpose of asset				
Describe key issues	Assets for financial year 08/09 & 09/10 were not unbundled, and Land was not part of the assets.			

## COMMENT ON ASSET MANAGEMENT:

The Municipality had as per GRAP standards componentise or unbundled its assets in the year 2010 and 2011 financial year hence the previous financial years do not indicate componentised or unbundled assets.

T5.3.3

Repair and maintenance expenditure 2012/13				
	Original budget	Adjustment budget	Actual	Budget variance
Repairs and maintenance expenditure	4,609	4,609	3,508	1,101
T5.3.4				

## COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:

The Municipality spend money on repairs to municipal buildings, roads and other equipment.

T5.3.4.1

## 5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS



# Chapter 5

## COMMENT ON FINANCIAL RATIOS:

In terms of Credit System Efficiency, our Creditors were paid within 30 days and our employee cost ratio to revenue indicates a ratio of 36%.

T5.4.9

## 5.5 CAPITAL EXPENDITURE

### COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

#### INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

The total capital budget for 2011/12 was R22, 137, 064, the expenditure by June 2012 was at R12, 528,841. Capital expenditure is funded from grants, and operating expenditures and surpluses.

T5.5.0

## 5.6 SOURCES OF FINANCE

Capital Expenditure – funding sources 2011/12-2012/13						
R`000						
Details	2011/12	2012/13				
	Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)
<b>Source of finance</b>						
External Loans						
Public contributions and donations						
Grants and subsidies	81,686	67,523	67,644	66,450	0.2%	98%
Other	6,162	8,344	13,099	28,054	57%	336%
<b>Total</b>	<b>87,848</b>	<b>75,867</b>	<b>80,743</b>	<b>94,504</b>	<b>6%</b>	
<b>Percentage of finance</b>						
External Loans						
Public contributions and donations						
Grants and subsidies	100%	100%	100%	100%	100%	100%
Other						
<b>Capital Expenditure</b>						
Water and Sanitation						
Electricity						
Housing						
Roads and storm water	12,131	26,371	35,974	26,135	36%	-1%
Other	15,789	15,373	15,373	15,135	0%	0%
<b>Total</b>						

# Chapter 5

<b>Percentage of expenditure</b>						
Water and Sanitation						
Electricity						
Housing						
Roads and storm water						
Other						
<b>T5.6.1</b>						

## COMMENT ON SOURCES OF FUNDING:

The municipality is mainly depended on Grants and during the financial year 2012/13, 92% of funding is sourced from Government grants.

T5.6.1.1

## 5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

<b>Capital expenditure of 5 largest projects*</b>					
<b>R`000</b>					
<b>Name of project</b>	<b>Current year</b>			<b>Variance current year</b>	
	<b>Original budget</b>	<b>Adjustment budget</b>	<b>Actual expenditure</b>	<b>Original variance (%)</b>	<b>Adjustment variance (%)</b>
<b>A-</b>	<b>24 000</b>	<b>9 608</b>			
<b>B-</b>	<b>0</b>	<b>2 000</b>	<b>2 000</b>		
<b>C-</b>	<b>1 100</b>	<b>2 000</b>	<b>128</b>		
<b>D-</b>	<b>2 700</b>	<b>2 700</b>			
<b>E-</b>	<b>1 800</b>	<b>2 500</b>	<b>1 963</b>		

### \*Projects with the highest capital expenditure in 11/12

Name of project – A	<b>Tarring of 4,5km road from Mohlonong to Diana clinic phase1</b>
Objective of project	<b>Improve quality of roads and improve mobility</b>
Delays	
Future challenges	<b>Inadequate</b>
Anticipated citizen benefits	<b>Trafficable roads</b>

Name of project – B	<b>Construction of wholesale warehouse</b>
Objective of project	<b>Facilitate local economic development</b>
Delays	<b>Operationalization of wholesale warehouse</b>
Future challenges	<b>Inadequate funding</b>
Anticipated citizen benefits	<b>Promote local businesses</b>

Name of project – C	<b>Construction of 3 pre-schools</b>
Objective of project	<b>Promote early child development</b>
Delays	<b>None</b>
Future challenges	<b>None</b>
Anticipated citizen benefits	<b>Access to child care facilities</b>

Name of project – D	<b>Electrification of 280 households</b>
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# Chapter 5

Objective of project	Promote access to energy
Delays	None
Future challenges	None
Anticipated citizen benefits	Access to energy

Name of project – E	Refurbishment of Seema hall
Objective of project	Promote access to community facilities
Delays	None
Future challenges	None
Anticipated citizen benefits	Access to community facility
T5.7.1	

COMMENT ON CAPITAL PROJECTS:

Generally all capital projects were implemented without challenges except for tarring of Mokolong tar road phase. These lessons will be used to improve on implementation capital projects going forward. These include amongst others implementation of forward planning in order to avoid roll overs.

T5.7.1.1

## 5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

### INTRODUCTION TO BASIC SERVICE AND INFRASTRUCTURE BACKLOGS

The Municipality has been able to make advances in provision of basic services to Communities especially with electricity and tarring of roads. There are still challenges with regard to provision of water, sanitation, housing etc.

Service Backlogs as at 30 June 2012				
	*service level above minimum standard		**service level below minimum standard	
	No. HHs	%HHs	No. HHs	%HHs
Water	20100	60,5 %	13 114	39,5
Sanitation	7856	23,7 %	25 358	76,3
Electricity	31 278	94,2	1936	5,8
Waste management	0	0 %	33214	100%
Housing	31 648	95,3	1556	4,8%

Municipal Infrastructure Grant (MIG) *Expenditure 2012/13 on service backlogs						
Details	Budget	Adjustments	Actual	Variance	Major applied	Conditions by donor

# Chapter 5

		Budget		budget	Adjustm ents budget	(continue below if necessary)
<b>Infrastructure –Road transport</b>						
Roads, pavements & bridges	R 26.4 M	R36M	R27M	102%	75%	
Storm water				%	%	
<b>Infrastructure –Electricity</b>	N/A			%	%	
Generation				%	%	
Transmission & Reticulation				%	%	
Street lighting				%	%	
<b>Infrastructure – Sanitation</b>	N/A			%	%	
Reticulation				%	%	
Sewerage purification				%	%	
<b>Infrastructure – other</b>	N/A			%	%	
Waste management				%	%	
Transportation				%	%	
Gas				%	%	
<b>Other Specify</b>				%	%	
<b>Total</b>				%	%	

T5.8.3

COMMENT ON BACKLOGS:

The majority of MIG funding is used towards eradication of backlog on tarring of roads.

T5.8.4

## COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

### INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Cash Flow management is very important to the municipality as it allows the municipality to plan in advance and to ensure that money is available when needed. For example, we are able to pay suppliers when needed within 30 days and avoid penalties and interest.

T5.9.0

## 5.9. CASH FLOW

Cash Flow Outcomes				
	2011/12	Current Year 2012/13		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
<b>Cash Flow From Operating Activities</b>				
Receipts				
Assessment rates				20,448,486

# Chapter 5

Sale of Goods & Services	15,897,108			
Government Grants – operating& Capital	81,685,597			107,958,220
Interest	1,321,032			2,284,387
Other Receipts	318,123			2,953,694
<b>Payments</b>				
Suppliers and employees	(39,577,164)			(70,335,689)
Other Payments				
Transfers and grants				
<b>Net Cash From (Used) operating activities</b>	<b>39,893,660</b>	<b>-</b>	<b>-</b>	<b>63,309,099</b>
<b>Cash flows from investing activities</b>				
<b>Receipts</b>				
Proceeds on disposal of PPE				(26,011,221)
Decrease (increase) in non-current debtors				(24,323,596)
Decrease (increase) other non-current receivables				1,372,568
Decrease (increase) in non-current investments				(1,153,982)
<b>Payments</b>				
Capital Assets	(32,577,164)			
<b>Net Cash From (Used) investing activities</b>	<b>7,316,496</b>	<b>-</b>	<b>-</b>	<b>(50,116,231)</b>
<b>Cash flows from financing activities</b>				
<b>Receipts</b>				
Short term loans				
Borrowing long term/ refinancing				
Increase (decrease) in consumer deposits				
<b>Payments</b>				
Repayment of Finance Lease Liability	(121,684)			
<b>Net Cash From (Used) financing activities</b>	<b>7,194,812</b>	<b>-</b>	<b>-</b>	
<b>Net Increase/(Decrease) in cash</b>				
Cash/cash equivalents at the year begin	14,690,429			13,192,868
Cash/cash equivalents at the year end				21,885,240
<b>Source: MBRR SA7</b>	<b>21,885,241</b>			<b>35,078,108</b>
				<b>T5.9.1</b>

COMMENT ON CASH FLOW OUTCOMES:

Our cash flow indicates that the municipality had cash and cash equivalent amounting to R35, 078,108 of which R31, 890,100 was invested cash at hand amounting to R3,188,010 as at 30 June 2013

T5.9.1.1

## 5.10 BORROWING AND INVESTMENTS

### INTRODUCTION TO BORROWING AND INVESTMENTS

The municipality do not have borrowings.

The municipality only has investments that are used to earn more interest. Once we receive money like the equitable share and MIG grants, the municipality usually transfers the money into investments accounts as

# Chapter 5

especially that the money comes in a big volume and at the time; usually don't need the whole money immediately. This assists the municipality to earn more interest. We only do the deposit in banks for our investment.

T5.10.1

Actual Borrowings 2009/10 – 2011/12			
	R`000		
Instrument	2009/10	2010/11	2011/12
<b>Municipality</b>	N/A	N/A	N/A
Long –term loans (annuity/reducing balance)	N/A	N/A	N/A
Long-term loans (non-annuity)	N/A	N/A	N/A
Local registered stock	N/A	N/A	N/A
Installment Credit	N/A	N/A	N/A
Financial leases	N/A	N/A	N/A
PPP liabilities	N/A	N/A	N/A
Finance Granted by Cap Equipment Supplier	N/A	N/A	N/A
Marketable Bonds	N/A	N/A	N/A
Non-marketable bonds	N/A	N/A	N/A
Bankers acceptances	N/A	N/A	N/A
Financial derivatives	N/A	N/A	N/A
Other securities	N/A	N/A	N/A
<b>Municipality Total</b>	N/A	N/A	N/A
	N/A	N/A	N/A
<b>Municipal Entities</b>	N/A	N/A	N/A
Long –term loans (annuity/reducing balance)	N/A	N/A	N/A
Long-term loans (non-annuity)	N/A	N/A	N/A
Local registered stock	N/A	N/A	N/A
Installment Credit	N/A	N/A	N/A
Financial leases	N/A	N/A	N/A
PPP liabilities	N/A	N/A	N/A
Finance Granted by Cap Equipment Supplier	N/A	N/A	N/A
Marketable Bonds	N/A	N/A	N/A
Non-marketable bonds	N/A	N/A	N/A
Bankers acceptances	N/A	N/A	N/A
Financial derivatives	N/A	N/A	N/A
Other securities	N/A	N/A	N/A
<b>Entities Total</b>			

T5.10.2

Municipal and Entity investments			
	R`000		
Investment type	2009/10	2010/11	2011/12
	Actual	Actual	Actual
<b>Municipality</b>			
Securities – National Government	N/A	N/A	N/A
Listed Corporate Bonds	N/A	N/A	N/A
Deposits –bank	5,404	16,108	17,505
Deposits public investment commissioners	N/A	N/A	N/A

# Chapter 5

Deposits- corporation for public deposits	N/A	N/A	N/A
Bankers acceptance certificates	N/A	N/A	N/A
Negotiable certificates of deposit –banks	N/A	N/A	N/A
Guaranteed endowment policies (sinking)	N/A	N/A	N/A
Repurchase agreements – banks	N/A	N/A	N/A
Municipal bonds	N/A	N/A	N/A
Other	N/A	N/A	N/A
<b>Municipality sub-total</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
	N/A	N/A	N/A
<b><u>Municipal Entities</u></b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
Securities – National Government	N/A	N/A	N/A
Listed Corporate Bonds	N/A	N/A	N/A
Deposits –bank	N/A	N/A	N/A
Deposits public investment commissioners	N/A	N/A	N/A
Deposits- corporation for public deposits	N/A	N/A	N/A
Bankers acceptance certificates	N/A	N/A	N/A
Negotiable certificates of deposit –banks	N/A	N/A	N/A
Guaranteed endowment policies (sinking)	N/A	N/A	N/A
Repurchase agreements – banks	N/A	N/A	N/A
Municipal bonds	N/A	N/A	N/A
Other	N/A	N/A	N/A
<b>Entities sub-total</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b>Consolidated total:</b>			
<b>T5.10.4</b>			

## COMMENT ON BORROWING AND INVESTMENTS:

**The municipality does not have borrowings.**

**T5.10.5**

## 5.11 PUBLIC PRIVATE PARTNERSHIPS

### PUBLIC PRIVATE PARTNERSHIPS

**The Municipality does not have any project which it has entered with private companies; therefore it does not have any public private partnership on any of its projects.**

**T5.11.1**

## COMPONENT D: OTHER FINANCIAL MATTERS

# Chapter 5

## 5.12 SUPPLY CHAIN MANAGEMENT

### SUPPLY CHAIN MANAGEMENT

**Supply Chain Policy has been developed and implemented in compliance with the SCM Regulations 2005.**

**Currently no Councillor is a member of any Bid Committee. Currently one official out of five is finalising Municipal Finance Management Programme as required by MFMA competency Regulations Guidelines, And of the remaining officials one was enrolled in the 2013/14 financial year.**

T5.12.1

## 5.13 GRAP COMPLIANCE

### GRAP COMPLIANCE

**The municipality is fully complying with all GRAP standards that are relevant to our environment.**

T5.13.



# Chapter 6

## CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

### INTRODUCTION

The Municipality have submitted the Annual financial statements 2 months after the end of the financial year to Auditor General. The Auditor gives an opinion on the state of financial affairs.

The Constitution S188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all municipalities. MSA S45 states that the results of performance measurement must be audited annually by the Auditor-General.

T6.0.1

## COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS 2011/12

### 6.1 AUDITORGENERAL REPORTS 2011/12

Auditor-General Report on Financial Performance 2010/11	
Audit Report status*:	Adverse Audit Opinion
Non-Compliance Issues	Remedial Action Taken
1. Non-compliance with section 72(1)(a)(ii) of the MFMA and 46 of the Municipal Systems Act with regard to performance information	Performance report will be prepared in future in accordance with the mentioned regulations.
2. Non Compliance with section 15 of the MFMA with regard to overspending against the budget	Spending against budget will be monitored on a regular basis
3. Non-compliance with section 122 of the MFMA with regard to Preparation of Annual Financial Statements	Annual financial Statements will be reviewed before being submitted to stakeholders
4. Non-compliance with section 64(2)(e and g) with regard to revenue and debtors management	Going forward the municipality will charge interests on overdue accounts as required.
T6.1.1	

Auditor-General Report on Service Delivery Performance 2012/13	
Audit Report status*:	68% of planned targets were not achieved and not disclosed as required by S46 of MSA
Non-Compliance Issues	Remedial Action Taken
	Action plan to address the AG findings developed and being implemented in the 2013/14 financial year

# Chapter 6

T6.1.2

## COMPONENT B: AUDITOR-GENERAL OPINION 2012/13

### 6.2 AUDITOR GENERAL REPORT 2012/13

Auditor-General Report on Financial Performance 2011/12	
Audit Report status*:	Disclaimer Audit Opinion
Non-Compliance Issues	Remedial Action Taken
1. The annual performance report for the year under review does not include measures taken to improve performance, as required by section 46 (1)(c) of the Municipal Systems Act (MSA)	The municipality had to ensure that effective measures are taken to improve performance in all KPAs.
2. The performance audit committee did not meet at least twice during the financial year, as required by Municipal Planning and Performance Management Regulation 14(3) (a)	The outgoing audit committee was not functional and disbanded. A new audit committee was appointed.
3. The accounting officer did not take effective steps to prevent irregular, fruitless and wasteful expenditure, as required by section 62(1)(d) of the MFMA.	Municipality had to ensure that payments are made on time to avoid penalties and interest charges
4. An adequate management accounting and information system was not in place which recognised revenue when it was earned, accounted for debtors and accounted for receipts of revenue, as required by section 64(2)(e) of the MFMA.	Perform monthly reconciliations on revenue received and outstanding debtors
5. An adequate management accounting and information system which accounts for assets was not in place, as required by section 63(2)(a) of the MFMA	Perform monthly reconciliations on assets and strengthen stock count.
T6.2.1	

Auditor-General Report on Service Delivery Performance 2010/11	
Audit Report status*:	
Non-Compliance Issues	Remedial Action Taken
T6.1.2	

### AUDITOR GENERAL REPORT ON THE FINANCIAL STATEMENTS 2008/09

Audit report and financial statements for 2011/12 are attached.

# Chapter 6

T6.2.3

COMMENTS ON AUDITOR-GENERAL'S OPINION 201/13:

**The municipality regrets the undesirable audit opinion obtained however it is on course to meet the 2014 clean audit deadline.**

T6.2.4

**As required by Section 71 of the MFMA, all reports were submitted to all relevant stakeholders on a monthly basis and on time.**

Signed (Chief financial Officer)..... Dated

T6.2.5

# GLOSSARY

## GLOSSARY

<b>Accessibility indicators</b>	Explore whether the intended beneficiaries are able to access services or outputs.
<b>Accountability documents</b>	Documents used by executive authorities to give " <i>full and regular</i> " reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
<b>Activities</b>	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe " <i>what we do</i> ".
<b>Adequacy indicators</b>	The quantity of input or output relative to the need or demand.
<b>Annual Report</b>	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
<b>Approved Budget</b>	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
<b>Baseline</b>	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
<b>Basic municipal service</b>	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
<b>Budget year</b>	The financial year for which an annual budget is to be approved – means a year ending on 30 June.

# GLOSSARY

<b>Cost indicators</b>	The overall cost or expenditure of producing a specified quantity of outputs.
<b>Distribution indicators</b>	The distribution of capacity to deliver services.
<b>Financial Statements</b>	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
<b>General Key performance indicators</b>	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
<b>Impact</b>	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
<b>Inputs</b>	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
<b>Integrated Development Plan (IDP)</b>	Set out municipal goals and development plans.
<b>National Key performance areas</b>	<ul style="list-style-type: none"> <li>• Service delivery &amp; infrastructure</li> <li>• Economic development</li> <li>• Municipal transformation and institutional development</li> <li>• Financial viability and management</li> <li>• Good governance and community participation</li> </ul>
<b>Outcomes</b>	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
<b>Outputs</b>	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.

# GLOSSARY

<b>Performance Indicator</b>	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
<b>Performance Information</b>	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
<b>Performance Standards:</b>	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
<b>Performance Targets:</b>	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
<b>Service Delivery Budget Implementation Plan</b>	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
<b>Vote:</b>	<p>One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a "vote" as:</p> <p><i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i></p> <p><i>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned</i></p>

# APPENDICES

## APPENDICES

### APPENDIX A—COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time/Part Time	Committee Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance	Percentage apologies for non-attendance
	FT/PT			%	%
Refer to information on political governance in Chapter 2	Serve 5 years term		ANC 32 COPE 02 DA 01		

CONCERNING TA

Refer to information in political governance in the municipality

TA.1

### APPENDIX B—COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral/Executive Committee) and Purposes of committees	
Municipal Committee	Purpose of Committee
<b>Municipal Public Account Committee MPAC</b>	<b>Monitor finance and provide accountability for use of funds in the municipality</b>
<b>Geographic Names Committee</b>	<b>Responsible for name changes</b>

TB

### APPENDIX C—THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Department	Senior Manager (State title and name)
Community Services	Mr Manape Thamaga
Municipal Manager	Ramakuntwane Selepe
Chief Financial Officer	Mr Tshepo Mokgobu(Acting)
Economic development and planning EDP	Mr Absen Iaka (Acting)
Corporate Services	Mr Absen Laka
Technical Services	Ms Makgabo Komape

(T2.2.2)

# APPENDICES

Refer to the information in chapter 3 about service delivery performance

## APPENDIX D—FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal/Entity Functions		
Municipal Functions	Function applicable to Municipality (Yes/No)*	Function applicable to Entity (yes/no)
Constitution schedule 4, Part B functions		
Air Pollution	N/A	N/A
Building Regulations	N/A	N/A
Child Care facilities	N/A	N/A
Electricity and gas reticulation	N/A	N/A
Fire fighting services	N/A	N/A
Local tourism	N/A	N/A
Municipal airports	N/A	N/A
Municipal planning	N/A	N/A
Municipal Health Services	N/A	N/A
Municipal Public Transport	N/A	N/A
Municipal Public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this constitution or any other	N/A	N/A
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related	N/A	N/A
Storm water management systems in built up areas	N/A	N/A
Trading regulations	N/A	N/A
Water and sanitation services limited to potable water supply systems and domestic waste water and sewage disposal systems	N/A	N/A

Refer to the information in Component A of basic services such as water provision, electricity, housing, roads and free basic services and indigent support.



# APPENDICES

Municipal/Entity Functions		
Municipal Functions	Function Applicable to Municipality (Yes/No)*	Function Applicable to entity (Yes/No)
Constitution schedule 5, Part B Functions:		
Beaches and amusement facilities	N/A	N/A
Billboards and the display of advertisements in public places	N/A	N/A
Cemeteries, funeral parlours and crematoria	N/A	N/A
Cleansing	N/A	N/A
Control of public nuisance	N/A	N/A
Control of undertakings that sell liquor to the public	N/A	N/A
Facilities for the accommodation, care and burial of animals	N/A	N/A
Fencing and fences	N/A	N/A
Licensing of dogs	N/A	N/A
Licensing and control of undertakings that sell food to the public	N/A	N/A
Local amenities	N/A	N/A
Local sport facilities	N/A	N/A
Markets	N/A	N/A
Municipal abattoirs	N/A	N/A
Municipal parks and recreation	N/A	N/A
Municipal roads	N/A	N/A
Noise pollution	N/A	N/A
Pounds	N/A	N/A
Public places	N/A	N/A
Refuse removal, refuse dumps and solid waste disposal	N/A	N/A
Street trading	N/A	N/A
Street lighting	N/A	N/A
Traffic and parking	N/A	N/A
*if municipality: indicate (yes or No); * if entity: provide name of entity		TD

Refer to the information in Component G about Safety and Security: Establishment of Municipality Law enforcement section in 2010.

# APPENDICES

## APPENDIX E – WARD REPORTING

Functionality of Ward Committees						
Ward (Number)	Name	Name of ward councillor and elected ward committee members	Committee established (Yes/No)	Number of bi-monthly committee meetings held during the year	Number of monthly reports submitted to Speakers office on time	Number of quarterly public ward meetings held during year
Ward 01		Cllr Getrude Poopedi Ward Committee members(Kgoshiadira Phuti,Morifi Celia,Phheha Jerminah,Modupo Andricca,Makgamatha Maria,Thupana Jacob,Maila Frans,Nkwana Joseph)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 02		Cllr Elizabeth Kgatla Ward Committee members(Ntsewa Josias,Lekgothoane Elizabeth,Fisha Rebecca,Raphala Maggie,Nailana Christinah,Lamola Maggie,Mabokela M.A.)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 03		Cllr Kanono Kganyago Ward committee members(Kgole Martha,Malebana Pitsi,Malotane Erasmus,Mamaregane IdoNkoana Maria,Tlhapa Christinah,Mankga Levy,Mashala Amos,Moeng MosesMathekga Barnabas)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 04		Cllr Makwena Manamela Ward Committee members(Meso Phineas,Makgakga Josias,Moshashampe P,Phago Caroline,Semenya Sophie,Kubjana M,Kobo William,Pabale M.C, Nkoana Rosina)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 05		Cllr Jerminah	Yes	2 for	2 for quarter	0

# APPENDICES

	Phukubje Ward Committee members(Matlamela Eunice,Meso Yvonne,Makhuara Edwin,Makgakga Phuti,Pitja PhutiSeima Moloko,Mathobela Choene,Manyelo Frank,Mabitsela Silas,Seroba Lucy,)		quarter three and four	three and four	
Ward 06	Cllr Salome Cholo Ward committee members(Manamela Philemon,Mokhudu Ephraim,Motana Ruth,Khubjana Migrette,Ntsewa Kgabo,Manamela Philemon,Moloto EliasMabitsela Maggie,Phago N,Maleka Margaret)	Yes	2 for quarter three and four	2 for quarter three and four	2
Ward 07	Cllr Tinyane Phaka Ward committee members(Molele Rosemary,Monene Mogashoa,Mokobodi CharlotteManamela Lettie,Nkoana Matotoka,Setati EliasMorifi Paulos,Matsitela Daniel,Phaka Danele)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 08	Cllr David Madikoto Ward committee members(Mphela K.D,Mathe MS.,Mokwatedi Emission,Matlala M.J,Moshima Tebogo,Legodi Bonga,Moloko Petrus,Mapotse Rebecca,Maupye Paul,Ngoepe Sylvia)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 09	Cllr Pitsi Makweya Ward committee members( Mokwatedi Julia,Sekwaila Cynthia,Somo Walter,Kgopyane Dimakatso,Moutlana Patricia,Matlala Johannes,Mosehla S.M.Maledu Thapelo)	Yes	2 for quarter three and four	2 for quarter three and four	0

# APPENDICES

Ward 10	Cllr Choene Mothotsi Ward committee members(Lekota Rodgers,Mafemo Lizzy,Molokomme Doreen,Manakana Olga,Kadiaka Adelaide,Pitjeng Samuel,Moichela Samuel,Kekana NareNong Evelyn)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 11	Cllr Tebogo Lekoloane Ward committee members(Sithole David,Mokoele Jacob,Ledwaba Johanna,Moselakgomo John,Mashiane William,Magogwa Sebangana)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 12	Cllr Catherine Mashitisho Ward committee members(Masela Leah,Maleka William,Ledwaba Ruth,Mojapelo Maria,Matsaung Flora,Sekhaolelo Isaiah,Mathipa R.E, Mokonyama M.P.	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 13	Cllr Hilda Phalane Ward committee members( Ledwaba Pertunia,Makhata Grace,Moselakgomo Bernard,Serite Lydia,Serota Betty,Mokonyama P.A,Ramashala Lucas,Teffo Jan)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 14	Cllr Ledile Maraba Ward committee members( Kola L.W,Ledwaba M.S,Mafokoane LJ,Galane S.R,Ledwaba M.K,Ledwaba W.M,Mooka Jack,Ledwaba Eva,Meta Raisibe,	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 15	Cllr Athalia Magongoa Ward committee members(Sethosa	Yes	2 for quarter three and	2 for quarter three and four	0

# APPENDICES

	Frans,Teffo Joseph,Teffo Jokobina,Teffo Christina,Mataba Norman,		four		
Ward 16	Cllr Jones Mokgapa Ward committee members( Ramashala Blantina,Phakane Simon,Ngoepe Mary,Kola Agnes,Madimabe Elizabeth,Seboni Makgabo,Maremane Marry,Matuba Caswell)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 17	Cllr Stephen Phaka Ward committee members(Mashala Rosa,Moabelo J.W,Phaka T.R,Mapetla William,Mabuela Lazarus,Manamela Benefit,Manamela Sophia,Manamela Harry)	Yes	2 for quarter three and four	2 for quarter three and four	0
Ward 18	Cllr Makgabo Mathye Ward committee members( Maleka Phuti,Ramohlale Jane,Mashala Lizzer,Mahlaba Josias,Ntshudisane Nicholas,Mabokela Jeaneth,Machiachidi Johannes,Matlebjane Rebecca,Mahloana Amos)	Yes	2 for quarter three and four	2 for quarter three and four	1
Ward 19	Cllr Salphried Marutla Ward committee members( Manamela Salome,Senosha Phillip,Maekela Johannes,Mashobane Robert,Monyai Rosina,Matsi Emily,Mabua MaryMahanyele Mapula,Setati Joseph,Malesa Kgomo	Yes	2 for quarter three and four	2 for quarter three and four	3
Total number of Wards 19	3	N/A	38	38	

# APPENDICES

## APPENDIX F—WARD INFORMATION

Ward Title: Ward Name (Number)

Capital Projects: Seven Largest in 2011/12 (Full List at Appendix N)				
No.	Project Name & Detail	Start Date	End Date	Total Value R`000
	Construction of wholesale warehouse	28 April 2011	18 October 2012	R4,746,646.00
	Tarring of 4,5km road from Mohlonong to Diana clinic phase1	02 December 2011	08 August 2012	R13,531,876.38
	Electrification of households ( Maune & Manyapye, Kgasha, Segoatle )	30 June 2011	30 September 2011 24 December 2011 Revised completion	R1,440,639.14
	Refurbishment of Seema hall			
	Construction of 3 pre-schools Mashamaite Pre-school Masehlong Pre-school Rampuru Pre-school	01 November 2011 04 January 2011 14 November 2011	17 February 2012 03 May 2012 14 February 2012	R671,399.96 R703,001.71 R693 910.58
TF.1				

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery					
Households without minimum service delivery					
Total Households*					
Houses completed in year					
Shortfall in housing units					
*including informal settlements					TF.2

Top four service delivery priorities for ward (highest priority first)		
No.	Priority Name and Detail	Progress During 2011/12
1.	LED	Wholesale warehouse has been budgeted for and constructed. The following projects were funded Monotoane G6,Dihlanhlagane,Phofu,Lafata,Dibeng
2.	Water	Water projects were implemented in the following villages Mabitsela,Naledi,Phomolong,Rammobola,Jupiter,Terrebrugge,Kgab opark,Kgomoschool
3.	Education	Three pre-school constructed at Mashamaite, Rampuru and Masehlong
4.	Sanitation	VIP toilets constructed at Cooperspark, Boetse, Rammetlwane and Madietane
5.	Roads	1 <sup>st</sup> phase of Mohlonong to Diana clinic has been tarred
TF.3		

# APPENDICES

## APPENDIX G –RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2011/12

Municipal Audit Committee Recommendations		
Date of Committee	Committee recommendations during 2011/12	Recommendations adopted (enter Yes); not adopted (provide explanation)
N/A	N/A	N/A
		TG

## APPENDIX H–LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

Long Term Contracts (20 Largest Contracts Entered into 2011/12)					
Name of service provider (entity of municipal department)	Description of services rendered by the service provider	Start date of contract	Expiry date of contract	Project Manager	Contract Value
N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A
					TH.1

Public Private Partnerships Entered into 2011/12					
					R`000
Name & Description of project	Name of Partner (s)	Initiation date	Expiry date	Project manager	Value 2011/12
N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A
					TH.2

## APPENDIX I–MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE SCHEDULE

Municipal Entity/Service Provider Performance Schedule									
Name of Entity & Purpose	a. Service Indicator	2010/11		2011/12			2012/13	2013/14	
	b. Service targets (ii)	Target	Actual	Target	Actual	Target	Target	Target	Target
		*Previous year (iii)	(iv)	*Previous year (v)	*Current year (vi)	(vii)	*Current year (viii)	*Current year (ix)	*Following year (x)
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

See financial statements attached

# APPENDICES

## APPENDIX J–DISCLOSURES OF FINANCIAL INTERESTS

Disclosures of Financial Interests		
Period 1 July 2011 to 30 June 2012		
Position	Name	Description of financial interest* (Nil/or details)
(Executive) Mayor		
Member of Mayco/Exco	N/A	N/A
	N/A	N/A
Councillor	N/A	N/A
	N/A	N/A
Municipal Manager	N/A	N/A
Chief Financial Officer	N/A	N/A
Deputy MM and (Executive) Directors	N/A	N/A
	N/A	N/A
Other S57 Officials	N/A	N/A
	N/A	N/A
		TJ

Refer to the information in chapter 4: Component D: Disclosures of financial interests.

## APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

### APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue collection performance by vote					
R'000					
Vote Description	2010/11	Current Year 2011/12		2011/12 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget
Example 1-Vote 1					
Example 2-Vote 2					
Example 3-Vote 3					
Example 4-Vote 4					
Example 5-Vote 5					
Example 6-Vote 6					
Example 7-Vote 7					
Example 8-Vote 8					
Example 9-Vote 9					
Example 10-Vote 10					



# APPENDICES

Example 11-Vote 11						
Example 12-Vote 12						
Example 13-Vote 13						
Example 14-Vote 14						
Example 15-Vote 15						
Total Revenue by vote						
TK.1						

## APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source						
Description	2011/12	2012/13			2011/12	
	Actual	Original Budget	Adjustment Budget	Actual	Original Budget	Adjustment Budget
Property Rates	7,445,140	300 000	300 000	20,448,486	3000	200,000
Property Rates – penalties & collection charges						
Service charges – electricity revenue						
Service Charges – water revenue						
Service Charges – sanitation revenue						
Service Charges – refuse revenue						
Service Charges – other						
Rentals of facilities and equipment	318,123	453 600	453 600	249,329	420,000	420,000
Interest earned – outstanding debtors	1,650,598	11 000	11 000	2,367,839	10,000	10,000
Interest Earned- External Investments	1,321,032	1 358 424	1,358, 424	2,284,387	957,800	1,000,000
Dividends received						
Fines						
Licence and permits						
Agency services						
Transfers recognised – operational	81,685,597	67 523 300	67,643,974	66,450,216	94,585,000	94,585,000
Other revenue	7,130,936	6,221,054	10,976,000	2,704,366	6,350,000	6,350,000
Gains on disposal of PPE						
Environmental Protection						
Total Revenue (excluding capital transfers and contributions)	99,551,425	75,867,378	80,742,998	136,012,627	102,325,800	102,565,000
TK.2						

# APPENDICES

## APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: Excluding MIG						
Details	Budget	Adjustment Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustment Budget	
Neighbourhood development Partnership Grant				%	%	
Public Transport Infrastructure and Systems Grant				%	%	
Other Specify:				%	%	
FMG	1,500,000	1,620,674	1,613,276	107%	99.5%	
MSIG	800,000	800,000	482,000	60%	60%	
EPWP	1,066,000	1,066,000	746,740	70%	70%	
IDC	0	400,000	0	0%	0%	
TL						

### COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG:

From the total grants received by the Municipality, we managed to meet more than 80% of the conditions.

TL.1

# APPENDICES

## APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES

### APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Description	2011/12	2012/13			Planned capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<b>Capital expenditure by asset class</b>							
<b>Infrastructure – Total</b>	-	<b>24000</b>	<b>35924</b>		<b>26357</b>	<b>28530</b>	<b>40007</b>
Infrastructure: Road transport – Total							
Roads, pavements & Bridges							
Storm water							
Infrastructure: Electricity – Total							
Generation							
Transmission & Reticulation		<b>1100</b>	<b>2137</b>		<b>2000</b>		
Street Lighting		<b>820</b>	<b>835</b>				
Infrastructure: Water – Total		<b>530</b>	<b>530</b>				
Dams & Reservoirs							
Water Purification							
Reticulation							
Infrastructure: Sanitation – Total							
Reticulation							
Sewerage Purification							
Infrastructure: Other – Total							
Waste Management							
Transportation							
Gas							
Other		<b>1300</b>	<b>1819</b>				
<b>Community – Total</b>		<b>60</b>			<b>400</b>	<b>1452</b>	<b>2500</b>
Parks & Gardens		<b>1800</b>			<b>4000</b>	<b>3000</b>	<b>4800</b>
Sportsfields & Stadia							
Swimming pools		<b>1500</b>					
Community halls							
Libraries							
Recreational facilities							
Fire, safety & emergency							
Security and policing							
Buses							
Clinics							
Museums & Art Galleries							
Cemeteries							
Social rental housing		<b>2700</b>			<b>5950</b>	<b>4030</b>	<b>11 061</b>
Other							

Capital Expenditure – new assets programme*							
R'000							
Description	2011/12	2012/13			Planned Capital Expenditure		
	Actual	Original budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<b>Capital expenditure by asset class</b>							
<b>Heritage assets total</b>		-		-			
Buildings							
other							
Investment properties – total	-	-		-	-	-	-

# APPENDICES

<i>Housing development</i>							
<i>Other</i>							
	-	-		-	-	-	-
<b>Other assets</b>		<b>1200</b>	<b>1700</b>		<b>750</b>	<b>970</b>	<b>1067</b>
General vehicles							
Specialised vehicles		<b>2459</b>	<b>2357</b>		<b>5745</b>	<b>5111</b>	<b>12195</b>
Plant & Equipment		<b>590</b>	<b>400</b>				
Computers – hardware/equipment		<b>585</b>	<b>585</b>		<b>1003</b>	<b>1194</b>	<b>1313</b>
Furniture & other office equipment							
Abattoirs		<b>1500</b>	<b>0</b>				
Markets							
Civic land and buildings		<b>300</b>	<b>300</b>		<b>300</b>	<b>8700</b>	
Other buildings							
Other Land							
Surplus Assets – (investment or inventory)	-	-		-	-	-	-
Other							
<b>Agricultural Assets</b>							
<i>List sub-class</i>	-	-		-	-	-	-
<b>Biological assets</b>							
<i>List sub-class</i>	-	-		-	-	-	-
<b>Intangibles</b>							
Computers–software & programming		<b>600</b>	<b>400</b>	-	<b>1400</b>	-	-
Other (list sub-class)	-						
<i>Total capital expenditure on renewal of existing assets</i>							
		<b>41 744</b>	<b>56 990</b>		<b>47906</b>	<b>52987</b>	<b>72943</b>
<b>Specialized vehicles</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
Refuse	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
Fire							
Conservancy ambulances							

Capital Expenditure – new assets programme*							
R'000							
Description	2010/11	2011/12			Planned Capital Expenditure		
	Actual	Original budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<b>Capital expenditure by asset class</b>							
<b>Heritage assets total</b>	-	-		-	-	-	-
<i>Buildings</i>							
<i>other</i>							
Investment properties – total	-	-		-	-	-	-
<i>Housing development</i>							
<i>Other</i>	-	-		-	-	-	-

# APPENDICES

<b>Other assets</b>		<b>550,000</b>	<b>300,000</b>	<b>235,624</b>			
General vehicles		<b>1,337,800</b>	<b>197,800</b>	<b>143,462</b>			
Specialised vehicles				<b>151,552</b>			
Plant & Equipment		<b>585,000</b>	<b>368,000</b>	<b>147,182</b>			
Computers – hardware/equipment							
Furniture & other office equipment							
Abattoirs		<b>400,000</b>	<b>0</b>	<b>0</b>			
Markets							
Civic land and buildings		<b>6,523,350</b>	<b>5,073,350</b>	<b>0</b>			
Other buildings							
Other Land							
Surplus Assets – (investment or inventory)		<b>50,000</b>	<b>0</b>	<b>0</b>			
Other							
<b>Agricultural Assets</b>	-	-		-	-	-	-
<i>List sub-class</i>							
<b>Biological assets</b>	-	-		-	-	-	-
<i>List sub-class</i>							
<b>Intangibles</b>	-	-		-	-	-	-
Computers–software & programming							
Other (list sub-class)							
<i>Total capital expenditure on renewal of existing assets</i>	-	-		-	-	-	-
<b>Specialized vehicles</b>							
Refuse							
Fire							
Conservancy ambulances							
<b>*Note: information for this table may be sourced from MBRR (2012: Table SA34a)</b>							
<b>TM.1</b>							

Capital Expenditure – upgrade/Renewal programme*							
R'000							
Description	2010/11	2011/12			Planned Capital Expenditure		
	Actual	Original budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<b>Capital expenditure by asset class</b>							
<b>Investment properties</b>	-	-		-	-	-	-
Housing development							
other							
<b>Other assets</b>	-	-		-	-	-	-
General vehicles							
Specialised vehicles							
Plant & Equipment							
Computers – hardware/equipment							
Furniture & other office equipment							
Abattoirs							
Markets							
Civic land and buildings							
Other buildings							

# APPENDICES

Other Land Surplus Assets – (investment or inventory) Other							
<b><u>Agricultural Assets</u></b> <i>List sub-class</i>	-	-		-	-	-	-
<b><u>Biological assets</u></b> <i>List sub-class</i>	-	-		-	-	-	-
<b><u>Intangibles</u></b> <i>Computers–software &amp; programming</i> <i>Other (list sub-class)</i>	-	-		-	-	-	-
<i>Total capital expenditure on renewal of existing assets</i>	-	-		-	-	-	-
<b><u>Specialized vehicles</u></b> Refuse Fire Conservancy ambulances							
TM.2							

## APPENDIX N – CAPITAL PROGRAMME BY PROJECT 2008/09

Capital Programme by Project 2011/12					
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act-Adj) %	Variance (Act-OB) %
<b>Water</b>					
“Project A”					
“Project B”					
“Project C”					
<b>Sanitation /Sewerage</b>					
“Project A”					
“Project B”					
<b>Electricity</b>					
“Project A”					
“Project B”					
<b>Housing</b>					
“Project A”					
“Project B”					
<b>Refuse Removal</b>					
“Project A”					
“Project B”					
<b>Storm Water</b>					
“Project A”					
“Project B”					
<b>Economic Development</b>					

# APPENDICES

"Project A"					
"Project B"					
<b>Sports, Arts &amp; Culture</b>					
"Project A"					
"Project B"					
<b>Environment</b>					
"Project A"					
"Project B"					
<b>Health</b>					
"Project A"					
"Project B"					
<b>Safety &amp; Security</b>					
"Project A"					
"Project B"					
<b>ICT and other</b>					
"Project A"					
"Project B"					
					TN

## APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD 2011/12

Capital Programme by project by ward 2011/12			R`000
Capital Project	Ward(s) affected	Works completed (Yes/No)	
<b>Water</b>			
"Project A"			
"Project B"			
<b>Sanitation/sewerage</b>			
<b>Electricity</b>			
<b>Housing</b>	1, 4, 5, 11, 14	Yes	
<b>Refuse Removal</b>			
<b>Storm water</b>			
<b>Economic Development</b>			

# APPENDICES

<b>Sports, Arts &amp; Culture</b>		
<b>Environment</b>		
<b>Health</b>		
<b>Safety &amp; Security</b>		
<b>ICT and Other</b>		
		TO

## APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

Service Backlogs: Schools & Clinics				
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
<b>Schools (Names, Locations)</b>	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A
<b>Clinics (Names, Locations)</b>				
	N/A	N/A	N/A	N/A
	N/A	N/A	N/A	N/A
				TP

## APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Service backlogs experienced by the community where another sphere of Government is the service provider (where the municipality whether or not act on agency basis)		
Services and locations	Scale of backlogs	Impact of backlogs
Clinics	N/A	N/A
Housing	1548	
Licensing and testing centre	N/A	N/A
Reservoirs	N/A	N/A
Schools (primary & High)	N/A	N/A
Sports Fields	N/A	N/A
		TQ

## APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY



# APPENDICES

Declaration of loans and grants made by the municipality 2011/12				
All organisation or person in receipt of loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value 2011/12 R'000	Total amount committed over previous and future years
N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A
				TR

## APPENDIX S – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA S71

MFMA Section 71 Returns Not Made During 2011/12 according to reporting requirements	
Return	Reason return has not been properly made on due date
N/A	N/A
N/A	N/A
TS	

## APPENDIX T – PRESEDENTIAL OUTCOME FOR LOCAL GOVERNMENT

Presidential Outcome for Local Government		
Outcome/Output	Progress to date	Number or Percentage Achieved
Output: Improving access to basic services	N/A	N/A
	N/A	N/A
	N/A	N/A
	N/A	N/A
Output: Implementation of the Community Work Programme	N/A	N/A
	N/A	N/A
	N/A	N/A
	N/A	N/A
Output: Deepen democracy through a refined Ward Committee model	N/A	N/A
	N/A	N/A
	N/A	N/A
	N/A	N/A
Output: Administrative and financial capability	N/A	N/A
	N/A	N/A
	N/A	N/A
TT		

## VOLUME II:ANNUAL FINANCIAL STATEMENTS

# APPENDICES

Refer to the attached Audited Annual Financial Statements to the Annual Report for 2012/13.

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